



CITY OF Sturgis MICHIGAN

OPERATING BUDGET

As approved by the City Commission August 12th, 2020

FY 2020-21



Sturgis City Commission

Mayor – Robert Hile – Precinct 4

Vice-Mayor Jon Good — At-Large

COMMISSIONERS

Richard Bir Precinct 1

Jeffery Mullins Precinct 1

Travis Klinger Precinct 2

Justin Wickey Precinct 2

Suzanne Malone..... Precinct 3

Karl Littman Precinct 4

focus areas and goals

A GREAT PLACE TO DO BUSINESS

Business | Quality Jobs Sturgis will be a leader in the region in creating quality jobs through business expansion and attraction.

Business | Entrepreneurs Sturgis will be a premier community for entrepreneurs.

Business | Commerce Sturgis will be the primary commerce center for the area.

Business | Workforce Sturgis will have a highly-skilled workforce with a majority of citizens who have post-high school degrees or training.

A COMMUNITY OF CHOICE

Community | Families Sturgis will be a preferred place for families to raise their children.

Community | Streets Sturgis will have one of the best street systems in Michigan.

Community | Downtown Sturgis will have a vibrant and active downtown that is the centerpiece of the community.

Community | Housing Sturgis will be the desired location in the area for people seeking quality housing and neighborhoods.

Community | Seniors Sturgis will be an attractive community for retirees and seniors.



TO: Honorable Mayor and City Commissioners
FROM: Michael L. Hughes, City Manager
DATE: August 12, 2020
RE: Fiscal Year 2020-21 Budget

Dear Honorable Mayor and City Commission:

In accordance with Chapter XIV, Section 3 of the City Charter, the City Manager is required to submit a recommended budget for the ensuing fiscal year to the City Commission on or before August 1st. The City Commission must adopt a budget on or before August 20th of each year and fix the amount of appropriations. The General Property Tax Act requires that the City Commission hold a public hearing before its final adoption.

INTRODUCTION

This unprecedented time and the development of this budget is like no other that I have experienced in my local government career. While there have been tremendous financial challenges, never has there been the emphasis on and response to a singular issue and the associated uncertainty of the COVID-19 pandemic.

In almost every sense the City of Sturgis had hit its financial stride after many years of struggles. Most of the threats and uncertainty of revenues had diminished, and in fact, funds like Major and Local Streets gained healthy fund balances in a relatively short period of time. Other signs of local economic prosperity like home sales, consecutive years of extremely low unemployment rates and building permit revenue have been strong.

As with most things, even positive changes create new challenges, particularly with staffing levels and the organization's capacity to adequately deliver services. From an organizational standpoint, we have been at a crossroads between level of service expectations and the ability to execute operations and implement capital projects with current resource levels. For that reason, the FY 2019-20 budget included staffing increases for the Electric Department, Public Services, Sturges-Young Center for the Arts, engineering and economic development. The total number of full-time employees programmed for the FY 2019-20 budget was 104, still significantly lower than the City's staffing of 119 full-time employees in 2005. We are cautiously considering these staff additions given the uncertainty of the future.

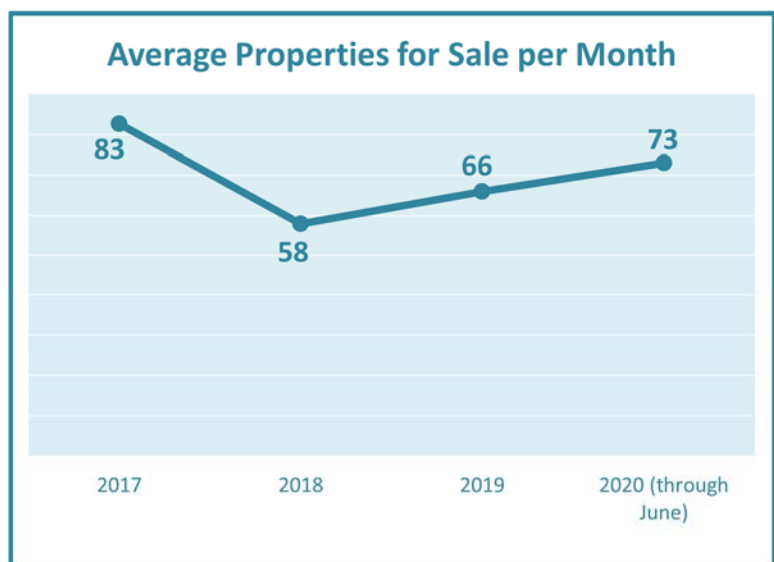
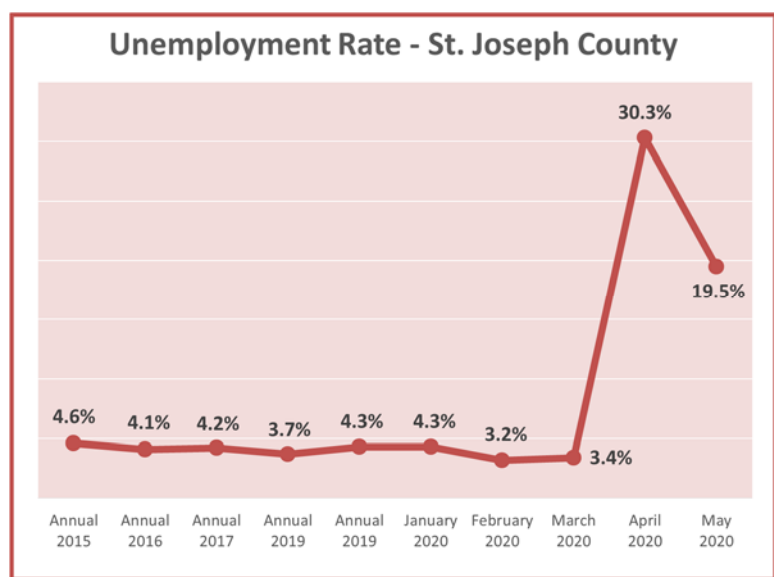
The proposed FY 2020-21 budget moves forward with capital plans and maintains current operations. City staff will keep a watchful eye on budget impacts and respond accordingly.

SUMMARY

Each year as part of my budget memo to the City Commission, I identify financial impacts including concerns and improvements as well as outcomes of strategies we have implemented to improve the City's financial position. My goal is to create a narrative of the budget helping those that have interest to understand the City's financial position. Of course the City's financial position is fluid and ever changing, so this budget memo really serves as a snapshot in time.

The following are key issues for understanding the City's financial position:

- As mentioned in the introduction, recent indicators present a favorable local economic condition. Prior to the effects of the COVID-19 pandemic shutdown, the unemployment rate was at a historically low level of 3.4%. Unemployed spiked sharply in April to 30.3% and down to 19.5% in May. As shown in the chart on this page, the average number of properties for sale in a month is trending at low numbers. While I view this as a "good problem" and necessary to create demand for new home construction, employers have communicated difficulty in recruiting talent due to a lack of housing options. Building permit revenue and the number of building permits are at historically high levels demonstrating that construction and reinvestment is solid.
- The State of Michigan is projecting a \$3.2 billion shortfall with about a \$2



billion loss from its general fund. History has shown that the State of Michigan will reduce funding to entities like local governments and schools to balance their budget. Revenue reductions could come in the form of cuts to revenue sharing, Act 51 funds, grants and/or other program revenue.

- From a tax perspective, even with the addition of 3 mils for streets and sidewalks and the increase in the general operating millage in recent years, the City's tax rate of 13.4623 mils (10.4623 mils operating, 3 mils dedicated street and sidewalk repair) compares quite favorably to cities in southwest Michigan. This demonstrates a tradition of fiscal responsibility by the City of Sturgis, but also allows the City Commission flexibility to consider increasing the millage rate in the future for projects or services that it deems necessary while maintaining a competitive edge.
- The phase-out of personal property tax revenue has created an air of uncertainty over the financial future Michigan municipalities. While in the short run the replacement funding has improved the health of the General Fund, the long term stability of this funding source remains uncertain.

2019 Millage Rate Comparison: Cities in Eight Southwest Michigan Counties

City	County	Population (2010)	Millage Rate (2019)
Galesburg	Kalamazoo	2,009	9.8118
New Buffalo	Berrien	1,883	10.6807
Portage	Kalamazoo	46,292	10.6400
Reading	Hillsdale	1,078	12.5302
Lichfield	Hillsdale	1,369	13.0000
Sturgis*	St. Joseph	10,994	13.4623
Kalamazoo	Kalamazoo	74,262	13.8000
Niles	Berrien	11,600	14.6334
Coldwater	Branch	10,945	14.6660
Springfield	Calhoun	5,260	15.0000
South Haven	Van Buren	4,403	15.1594
Battle Creek	Calhoun	52,347	15.9340
Hartford	Van Buren	2,688	15.8770
Bridgeman	Berrien	2,291	16.2068
Jonesville	Hillsdale	2,215	16.3880
Bangor	Van Buren	1,885	17.7104
Parchment	Kalamazoo	1,804	16.7239
Gobles	Van Buren	829	18.4853
Coloma	Berrien	1,483	17.2849
Dowagiac	Cass	5,879	17.5325
Bronson	Branch	2,349	17.9312
Buchanan	Berrien	4,456	18.6000
Hillsdale	Hillsdale	8,305	19.8962
St. Joseph	Berrien	8,365	19.3351
Albion	Calhoun	8,616	19.8337
Marshall	Calhoun	7,088	19.4932
Three Rivers	St. Joseph	7,811	19.6399
Watervliet	Berrien	1,735	23.1425
Benton Harbor	Berrien	10,038	25.6523

* City of Sturgis reflects Commission-approved rate for 2020

- Progress has been made in regards to state funding for road maintenance. Act 51 funds are intended to construct and repair street/road systems in Michigan. It remains widely accepted that the revenue allocations are inadequate. While City taxpayers stepped up to address street capital repairs through increased property taxes, routine maintenance and operations like snow plowing, street sweeping, pothole patching, etc., had been an annual struggle given the funds redistributed to the City in past years. Funding changes were made that increased revenue, but is far from the funding level necessary to characterize it as a complete solution. While Major and Local Street funds have transitioned from threatened to healthy, I suspect that as the State of Michigan deals with its own financial challenges, at least a portion of these funds are susceptible to reallocation. In addition, the COVID-19 pandemic shutdown has negatively affected vehicular travel and mobility, decreasing gas tax revenue and therefore, Act 51 fund revenue.
- The Sturges-Young Center for the Arts and Doyle Community Center have been essentially shut down for public use by the Governor's Executive Orders since the middle of March. Efforts have been made to limit expenses and conduct work that can be done to prepare for reopening, however revenue is nearly zero.
- The flat nature of property tax and utility consumption make it difficult to keep pace with rising expenses.
- The relatively new mandate from the Michigan Department of Environment, Great Lakes and Energy (EGLE) regarding lead and copper water service lines will have a substantial impact on rates for the Water Fund. This mandate requires cities to inventory and replace lead services, including the private property owner's service line.
- The Electric Fund transitioned in FY 2019-20 from a "full requirements" wholesale power purchase contract to a joint action agency model that will bring long-term benefits to the electric utility and its customers.

With respect to reinvestment in infrastructure, which is critical for growth and vitality, the City of Sturgis continues investment with a number of significant projects. Highlights include:

- Street reconstruction, rehabilitation and repair
- Water main replacement
- Water service line replacement
- Sanitary sewer collection system rehabilitation
- Wastewater Treatment Plant improvements
- Electric distribution, transmission, substation and hydroelectric improvements

The FY 2020-21 budget provides for various facility improvements for the Airport terminal building, City Hall, the Sturges-Young Center for the Arts, the Doyle Community Center and the Police/Fire Building. The budget also includes purchase and replacement of necessary vehicles and equipment such as pickup trucks, one patrol vehicle, a DPS dump truck and backhoes for the DPS and the Cemetery Department. Other important equipment purchases include routine replacement of Fire Department SCBA units and turnout gear.

BUDGET GOALS

The primary goal in developing the annual operating budget is to continue to provide a wide range of City services that meet the community's needs, and at the same time, maintain the current City operating levy. This goal has been accomplished while:

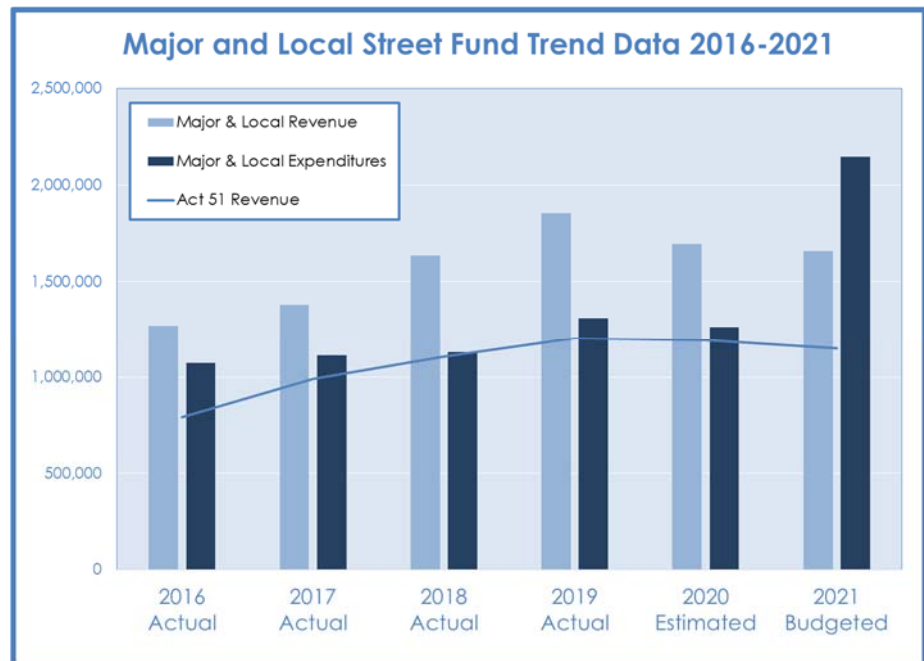
- Maintaining an adequate contingency reserve in the City's General Fund balance of 25% of operating expenditures to address any future unanticipated expenditures
- Providing service levels and quality as established by the City Commission
- Providing for the City's needed infrastructure improvements

BUDGET HIGHLIGHTS

General Fund

General Fund revenues are projected at \$8,849,020, a 2.1% decrease. The budget assumes a 5% decrease in state revenue sharing and continuing the property tax administration fee (projected to generate \$115,000 for FY 2020-21). General Fund total expenditures are budgeted at \$8,979,320, a 3.4% decrease from the FY 2019-20 budgeted amount. The General Fund budget includes a slight decrease in fund balance reserves, resulting in an expected fund balance level of 26.58%.

With the elimination of personal property tax, the State provided a method of reimbursement to municipalities for lost tax revenue via the Local Community Stabilization Authority (LCSA). We are budgeting \$940,000 in revenue for the LCSA for FY 2020-21. We are uncertain of how much we will consistently receive, so we have taken a conservative approach to budgeting. In 2019, the LCSA began phasing in a formula using current personal property tax numbers for each community and distributed funding proportionally compared to other municipalities. With the change in the formula, it is important that the City continues to support its industrial employers to ensure that they are growing and reinvesting in their businesses.



Major/Local Streets, Street Repair Fund & Street and Sidewalk Improvement Fund

As a result of the approved dedicated millage for street and sidewalk improvements, a new fund was created in 2013; 204 Street and Sidewalk Improvement Fund. The purpose of the fund is to segregate the earmarked tax revenue so that we can clearly demonstrate what projects are paid for by the dedicated street millage.

In FY 2020-21 the dedicated street millage revenue is estimated at about \$660,000. There is an additional \$189,000 budgeted due to the State amending the LCSA formula to include this millage. The FY 2020-21 budget includes a substantial resurfacing and repair program included in the Major and Local Street budgets. The other major street projects programmed are reconstruction of W. Congress St. and E. Congress St./Vinewood Ave.; in total budgeted at about \$1.4 million.

For years, both Major and Local Street funds battled to pay for operational expenditures and drew down on fund balance. As previously mentioned, changes to state funding of the Act 51 (gas tax) revenue are improving the revenue position of these funds. The budget projects that Major and Local Streets Act 51 funding will each have decreases of 8.6% and 12% respectively, with total Act 51 revenue projected at \$1,150,000.

Downtown Development Authority (DDA)

Decreases in property tax values in the downtown dating back to FY 2009-10 continue to impact the DDA's TIF captured value; the fund receives 51% less property tax revenue today as compared to that budget year. Because property tax is the principal revenue source for the fund, substantial changes have been made over time to provide a balanced budget. The Downtown Development Authority worked to restructure itself to address this new fiscal reality. Despite the DDA TIF's financial woes the downtown appears healthy, but still impacted by COVID-19. The vacancy rate downtown is currently 7.9%, increased by new vacancies, most notably the closure of the Salvation Army's retail storefront downtown. In an effort to continue positive momentum, the DDA Board hired a Downtown Event Coordinator to assist with organizing and promoting downtown events. This is consistent with the Sturgis 2022 goal of having a vibrant and active downtown that is the centerpiece of the community. As with the Doyle and Sturges-Young Center for the Arts, COVID-19 has severely limited the DDA's ability to hold events in 2020.

Sturges-Young Center for the Arts and Doyle Community Center Funds

The Sturges-Young Center for the Arts Fund has been an area of concern – the cost of performances as well as the change in entertainment consumption and sponsorship support has made the provision of performances difficult at best. Coupled with the capital needs of an aging facility, the Sturges-Young Center for the Arts has continued to struggle financially even as its board has worked to enhance its offerings to the community. Significant efforts have been made to renovate the facility, address staffing issues, implement elements of the strategic plan and improve operations. All these efforts were teed up and progressing, however, the COVID-19 pandemic brought them to a screaming halt.

Similarly, the Doyle Community Center is in a holding pattern due to Executive Orders from the Governor prohibiting operation. The Doyle Community Center Fund is primarily supported by revenue from memberships, as well as court rentals, endowment funding and various other program revenues. Increasing trends of healthy and active lifestyles have improved the financial condition of the Doyle Community Center over time. Reinvestment in the facility in the form of capital projects like a new track and court surface and a building addition for a new 24-hour weight room has resulted in increased

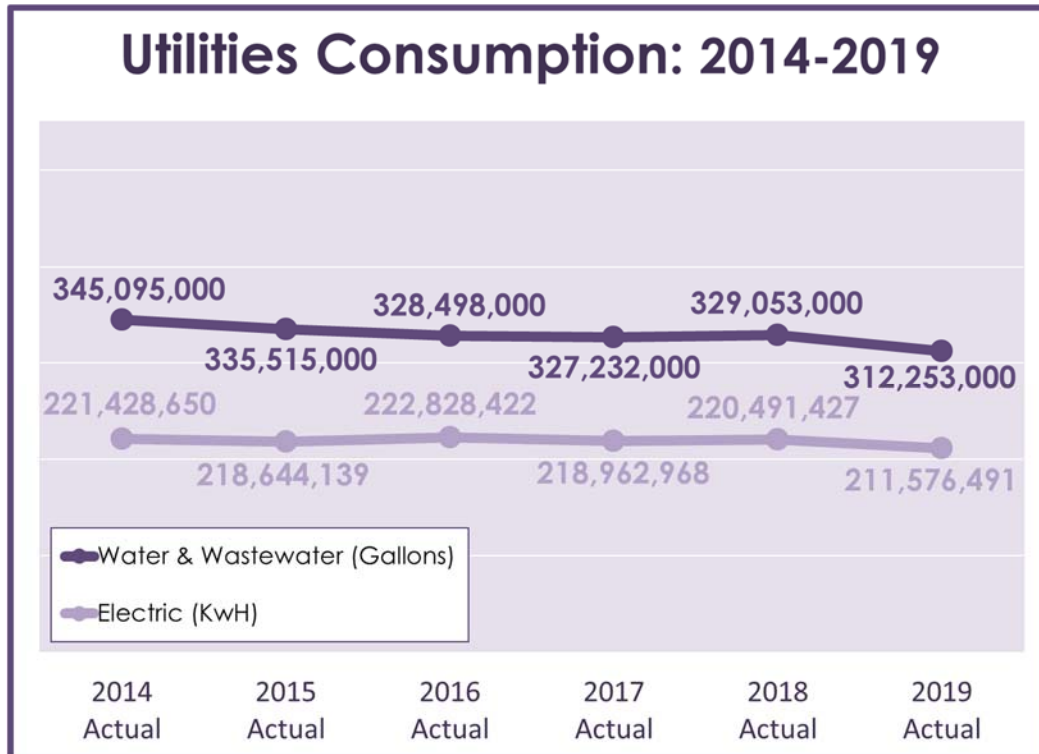
memberships. Membership revenue is projected to be the same as budgeted in FY 2019-20. The Doyle Community Center Fund is budgeted to receive a \$47,040 transfer from the General Fund in FY 2020-21. This number increased from the previous fiscal year, but down from the high of \$65,000 in 1998. Efforts have been made to limit expenses and conduct work that can be done to prepare for opening, however revenue is nearly zero.

Capital Reserve Fund

The FY 2020-21 budget maintains service levels, which is no small feat in this challenging economic environment. Creative use and constant search of grant funds makes many improvements and projects possible, but unfortunately available funds and grant resources do not address all of the City's infrastructure needs. A contribution from the General Fund of \$270,000 is budgeted to replenish monies in the Capital Reserve Fund so that funding is available over time for facility and infrastructure replacement and improvement.

Utilities: Electric, Wastewater and Water

Prior to 2005, the combination of operational losses as well as several substantial capital improvement projects placed both the water and wastewater funds in a negative cash position. Since this time, the City Commission has taken action to improve the health of the funds by means of regular and measured rate increases. While this action over the last decade has worked to stabilize the water and wastewater funds, they continue to require attention due to decreased consumption and capital needs born from aging infrastructure.



Electric consumption has remained fairly consistent over the last decade, following a significant decrease in 2009. Compared with 2018, 2019 brought a decrease in consumption from 220.5 million KWH to 211.6 million KWH.

Noteworthy budgeted capital improvements include the electric rural transmission line and distribution system replacement, substation improvements, wastewater treatment plant and equipment repairs and replacement, and water main replacement.

Included in the budget are the rate schedules for water, sewer and electric. Due to the position of the utility funds, we have been and continue to be able to recommend reasonable increases that have less impact on the customer. To avoid the major increases that have caused issues in other communities, the key will be to review rates and implement adjustments on a consistent basis now and in the future.

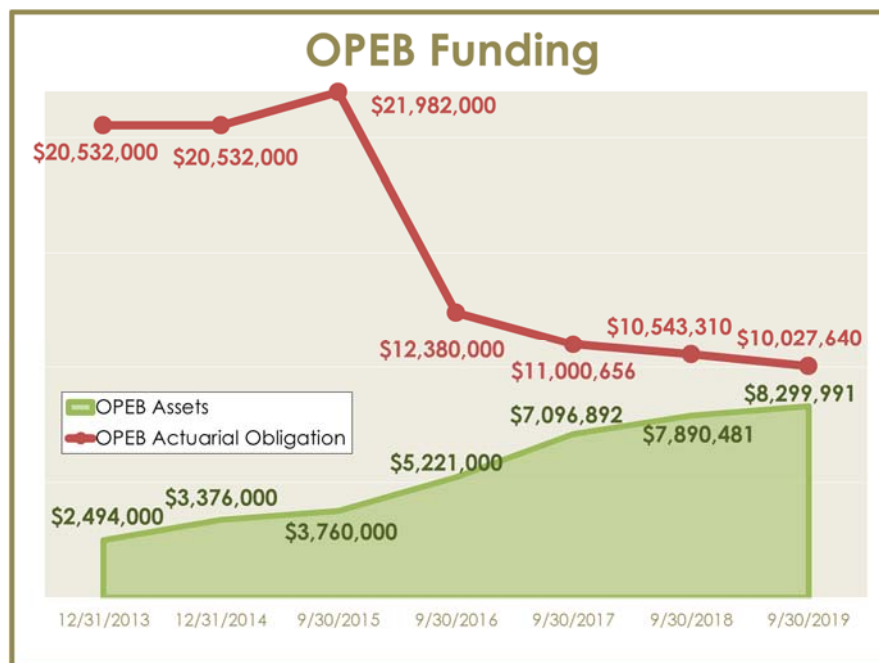
Given the fixed costs associated with providing utility services, the principal method of maintaining healthy funds is to establish rates that cover operational costs, debt obligations and necessary capital improvements. As mentioned earlier, EGLE is mandating municipalities to inventory and replace lead services, including the private property owner's service line. This is a major driver of the rate increase; the budget includes a 4.9% increase for the Water Fund, no rate increase for the Wastewater Fund and an average overall 5.8% rate decrease for the Electric Fund.

And as mentioned previously, the electric fund transitioned this year from purchasing power by a full requirements wholesale power purchase contract to a joint action agency model. The Michigan Public Power Agency now manages the City's purchase of power and we believe it will bring long-term benefits to the electric utility and its customers. A 5.8% average overall rate decrease is primarily due to passing on lower power supply costs to the customer.

Other Post-Employment Benefits (OPEB)

The City provides certain health care benefits for eligible retirees, as per the requirements of union contracts and as approved by the City Commission. We have made a concerted effort and significant progress to address these liabilities over the last several years. These efforts have included changes to plan design, eligibility and pre-funding.

Under current accounting standards, the City is required to report these unfunded obligations in the audited financial statements. New GASB rules were approved in May of 2015 that require the unfunded liability to become a balance sheet item, not just a footnote.



The most recent valuation indicated a net OPEB liability of approximately \$1.7 million and an annual required contribution of \$260,000; this annual contribution is programmed in the budget. As health care costs continue to rise, pre-funding for these obligations is good business practice to ensure that the City is able to meet its long-term promises. Public Act 149 encourages public employer pre-funding of retiree health care benefits and requires that these funds be physically separated from the assets of the government in a trust fund similar to the Pension Fund assets.

Reinforcing the importance of reducing the City's unfunded liability, the State Legislature passed PA 202 of 2017, the Protecting Local Government Retirement and Benefits Act. Among other things, PA 202 defines that a determination of "underfunded status" is made if the plan total assets are less than 40% of the plan total liabilities (assets/liabilities < 40%) and the annual required contribution is greater than 12% of total governmental fund revenues (ARC/Revenues > 12%). As a result of the changes made, the City's percentage of assets/liabilities went from 4% to 83% in matter of about 6 years, therefore preventing the City of Sturgis from meeting the definition of "underfunded status".

CLOSING

City staff has done an excellent job over time taking on the challenges that difficult financial times posed – and this year is no exception. With direction from the City Commission, our collective outlook is to operate as an efficient and effective organization that prioritizes the services that residents and businesses desire. The proposed budget provides increased capacity to move the City closer to service level expectations and needs.

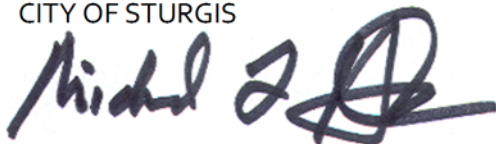
In 2012, the City Commission completed the *Sturgis 2022* project, a strategic planning initiative to develop a road map for where we want to be as a community in ten years. There are a number of initiatives and projects that have materialized in alignment with *Sturgis 2022*. It is true that we have made great strides with *Sturgis 2022*, but could not be possible without focus from the City Commission and strong community partners.

And, while we are responsible for and charged with the prudent financial management of the City of Sturgis, we have not been defined only by our financial challenges. I'm most proud of our ability to work through these issues and at the same time address our capital and operational needs each year moving the City to a better place than the last.

I wish to take this opportunity to thank the City Commission for your guidance during the budget process. Often, the time and emotional commitment of a City Commissioner goes unnoticed, especially in a time when there are few easy decisions. Great appreciation should be given to our residents and businesses for their funding of services and infrastructure.

Lastly, I would also like to thank City staff for their hard work and dedication in preparing this budget. Our management team and employees work diligently provide excellent service and to improve the performance of their departments. Special recognition should be given to City Controller/Finance Director Holly Keyser, City Clerk/Treasurer Ken Rhodes and Assistant City Manager Andrew Kuk for exceptional dedication and skill in meeting the challenge to create a budget that achieves the priorities of the City Commission and Sturgis residents.

Respectfully Submitted,
CITY OF STURGIS

A handwritten signature in dark ink, appearing to read "Michael L. Hughes", with a stylized flourish at the end.

Michael L. Hughes
City Manager



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CITY OF STURGIS 2020-2021 FISCAL YEAR BUDGET SUMMARY AND APPROPRIATION RESOLUTION

After holding a public hearing on August 12, 2020 and receiving public comment on the 2021-2021 Budget, it is moved by Commissioner Mullins and seconded by Commissioner Good that the proposed annual budget for the year 2020-2021 of the City of Sturgis be approved. After holding a public hearing on June 24, 2020, and receiving public comment, the City elected to levy a tax rate below the maximum tax rate authorized of 11.8894 mills after statutory roll-back. The City operating tax rate is set at 10.4623 mills and the City Street and Sidewalk Improvement tax rate is set at 3.0 mills for ad valorem parcels for the 2020-2021 fiscal year, levied in July 2020. This levy is estimated to generate \$2,584,095 in revenue including a one percent administration fee and will be used to defray the expenditures and meet the liabilities of the City of Sturgis for 2020-2021 fiscal year. City taxes shall be distributed among City funds as set forth below, and total Revenue and Expenditure appropriations shall be approved as presented in this Appropriation Resolution. Furthermore, no transfer between funds shall occur without City Commission approval.

FUND	CONTRIBUTION FROM GENERAL FUND	TOTAL REVENUE & TRANSFERS	TOTAL EXPENDITURES & TRANSFERS	CHANGE IN NET POSITION
General	-	\$8,849,020	\$8,979,320	(\$130,300)
Street Repair	\$0	\$500	\$126,500	(\$126,000)
Major Streets	\$0	\$949,200	\$1,071,140	(\$121,940)
Local Streets	\$0	\$708,400	\$1,074,070	(\$365,670)
Street and SW Improvement	\$0	\$861,100	\$1,320,840	(\$459,740)
Cemetery	\$175,980	\$160,935	\$337,410	(\$495)
Drug Enforcement	\$12,000	\$2,010	\$20,250	(\$6,240)
Downtown Development	\$0	\$88,319	\$88,795	(\$476)
Kirsch Municipal Airport	\$90,000	\$181,505	\$312,470	(\$40,965)
Brownfield Redevelopment	\$0	\$204,515	\$218,776	(\$14,261)
Economic Development Fund	\$0	\$0	\$0	\$0
Building Department	\$0	\$65,500	\$138,790	(\$73,290)
Local Development Finance	\$0	\$53,002	\$0	\$53,002
Housing Department	\$75,000	\$5,100	\$90,120	(\$10,020)
Sturges-Young Center for Arts	\$352,680	\$643,810	\$983,400	\$13,090
Recreation	\$110,400	\$143,600	\$259,430	(\$5,430)
Doyle Community Center	\$47,040	\$668,200	\$726,725	(\$11,485)
Sturgis Building Authority	\$0	\$662,110	\$661,860	\$250
Capital Reserve	\$270,000	\$10,000	\$283,000	(\$3,000)
Capital Project	\$0	\$0	\$0	\$0
Electric	\$80,040	\$27,165,800	\$23,364,250	\$3,881,590
Wastewater	\$37,800	\$3,550,580	\$3,463,340	\$125,040
Water	\$0	\$1,765,800	\$1,727,980	\$37,820
Motor Vehicle	\$0	\$1,242,500	\$1,112,060	\$130,440
Employee Benefit	\$0	\$2,307,500	\$2,342,700	(\$35,200)
Workers Compensation	\$0	\$151,000	\$196,200	(\$45,200)
BUDGET TOTALS	<u>\$1,250,940</u>	<u>\$50,440,006</u>	<u>\$48,899,426</u>	<u>\$2,791,520</u>

Debt Summary As of Year End 9/30/2021

FUND SERVICING DEBT	DESCRIPTION OF DEBT	YEARS TO PAY	ORIGINAL ISSUE	OUTSTANDING AS OF 9/30/2020	PAYMENTS: PRINCIPAL 2020-2021	PAYMENTS: INTEREST 2020-2021
Sturgis Building Authority Bonds (Paid from lease payments received from Sturgis Hospital, Inc.)						
	Sturgis Hospital Addition (Limited Tax General Obligation)					
2014	2.00%-4.25%	14	\$9,445,000	\$7,510,000	\$370,000	\$291,612
Downtown Development Authority						
2011	Note Payable-3.29%	7	\$180,000	\$80,310	\$12,846	\$2,450
Brownfield Redevelopment Authority						
	Electric Loan MOSO Village					
	2.47%	30	\$1,700,000	\$1,700,000	\$0	\$0
Water						
	DWRF Loan					
	2.13%	7	\$1,086,070	\$426,070	\$55,000	\$9,054
	Electric Loan DTA Project					
	2.90%	2	\$770,000	\$321,370	\$158,370	\$8,185
Multiple (Paid from Electric, Water, Sewer, General, Doyle, and Auditorium)						
	Cap Imp RZEDB					
2010	2.65%	6	\$4,400,000	\$1,955,000	\$300,000	\$60,880
Wastewater						
2007	1.63%	8	\$2,635,587	\$1,140,587	\$140,000	\$17,397
	SRF Loan-non-taxable					
2008	2.25%	9	\$4,742,172	\$2,392,172	\$240,000	\$59,804
	SRF Loan-non-taxable					
2013A	2.00%	14	\$2,486,274	\$1,840,919	\$115,000	\$35,668
2013B	2.00%	14	\$476,674	\$311,674	\$20,000	\$7,542
Total Outstanding Debt				\$17,678,102		
Current Year's Principal Payments					\$1,411,216	
Current Year's Interest Payments						\$492,592
2020-2021 Combined Debt Service						\$1,903,808

The Statutory Limitation on General Obligation Debt is 10% of (SEV) State Equalized Value, the City currently has \$7,510,000 outstanding in regard to hospital improvements. The combined debt service changed from \$1,978,211 to \$1,903,808.

2020 City of Sturgis Estimated Property Tax Revenues

	Actual 9/30/2019	Budget 9/30/2020	Estimated 9/30/2020	Budget 9/30/2021	Increase or Decrease
REVENUES					
Ad Valorem Parcels	2,314,849	2,405,016	2,383,949	2,401,250	-0.2%
Special Act Parcels	74,084	57,768	53,962	57,931	0.3%
Administration Fee	113,739	117,530	121,814	124,914	6.3%
Total Revenues	2,502,672	2,580,314	2,559,725	2,584,095	
EXPENDITURES					
DDA 1 & 2	18,316	19,681	19,681	19,683	0.0%
LDFA 1	2,268	2,272	2,272	1,040	-54.2%
Brownfield Kirsch Industrial	16,364	17,157	16,917	15,740	-8.3%
Brownfield ATJ	0	240	240	98	-59.2%
Brownfield MOSO Village	20,813	22,876	22,876	22,876	0.0%
Burr Oak 425	235	310	310	316	1.9%
Fawn River 425	4,445	6,036	5,965	6,323	4.8%
Sherman Twp 425	2,796	3,760	3,760	3,903	3.8%
Sturgis Twp 425	10,433	13,319	12,895	12,990	-2.5%
Total Expenditures	75,670	85,651	84,916	82,969	
NET REVENUES	2,427,002	2,494,663	2,474,809	2,501,126	

SEV - \$284,013,700 Taxable Value - \$241,162,667

MILLAGE RATES City Operating 10.4623 / City Streets 3.000

Revenue raised from 1 Mill = \$235,049

DDA, LDFA, and Brownfield expenses are based on the growth in property values since the creation of the district.

425 expenses are based on agreements between the City and Townships for properties transferred into the City.

101 General Fund - Revenue

	Actual 9/30/2019	Budget 9/30/2020	Estimated 9/30/2020	Budget 9/30/2021	Increase or Decrease
REVENUE					
Property Taxes	2,303,062	2,367,190	2,367,190	2,368,690	0.1%
Tax Administration Fee	113,436	115,000	115,000	115,000	0.0%
Utility Payment In-Lieu Of Tax	2,624,820	2,736,060	2,736,060	2,666,160	-2.6%
Parcels Payment In Lieu Of Tax	7,097	3,000	3,000	3,000	0.0%
Interest - Property Taxes	28,608	23,000	23,000	23,000	0.0%
Business Licenses & Permits	46,225	50,000	35,000	50,000	0.0%
Grants	51,306	4,400	4,400	4,400	0.0%
Local Community Stabilization Authority	1,238,042	940,000	1,354,730	940,000	0.0%
Revenue Sharing	1,098,890	1,050,000	1,050,000	997,500	-5.0%
Liquor Licenses	10,064	10,000	10,000	10,000	0.0%
Charges for Services	24,992	16,500	16,500	16,500	0.0%
Rental Registrations	45,240	45,000	45,000	45,000	0.0%
Park Shelters	1,800	2,000	500	2,000	0.0%
Franchise Fees	75,837	75,000	75,000	75,000	0.0%
Recycling Program	85,068	75,000	75,000	75,000	0.0%
Parks Pay For Play	9,930	12,000	4,000	12,000	0.0%
Fines & Forfeitures	20,384	30,000	30,000	30,000	0.0%
Civil Infractions	1,000	3,000	3,000	3,000	0.0%
Interest - Investments	211,723	170,000	170,000	170,000	0.0%
Interest - Special Assessments	0	0	0	0	0.0%
Land Rental	9,923	9,400	9,400	9,400	0.0%
Contributions - Foundation	7,750	30,000	10,000	30,000	0.0%
School Resource Officer Funding	97,538	90,000	50,000	0	-100.0%
Miscellaneous	63,029	62,650	62,650	62,650	0.0%
Administrative Reimbursement	1,067,160	1,119,240	1,119,240	1,140,720	1.9%
Total Revenue	9,242,924	9,038,440	9,368,670	8,849,020	

101 General Fund - Expenditures

	Actual 9/30/2019	Budget 9/30/2020	Estimated 9/30/2020	Budget 9/30/2021	Increase or Decrease
GENERAL GOVERNMENT					
City Commission	42,993	45,250	45,250	45,920	1.5%
City Manager's Office	283,707	289,850	289,850	297,090	2.5%
Elections	10,504	19,720	19,720	19,940	1.1%
Assessor's Office	64,086	63,000	63,000	63,000	0.0%
City Legal Services	123,156	130,000	130,000	130,000	0.0%
City Controller's Office	451,900	455,660	467,870	479,120	5.1%
City Clerk/Treasurer's Office	232,382	221,390	230,710	238,850	7.9%
Building & Grounds	88,202	98,440	98,440	99,980	1.6%
Total General Government	1,296,930	1,323,310	1,344,840	1,373,900	
POLICE DEPARTMENT					
Wages - Regular	1,442,988	1,462,260	1,462,260	1,498,820	2.5%
Wages - Overtime	131,190	173,830	173,830	178,180	2.5%
Wages - Crossing Guards	28,722	27,610	27,610	28,300	2.5%
Benefits	897,641	834,540	834,540	834,510	0.0%
Training	21,502	35,000	35,000	35,000	0.0%
Training 302 State Funds	1,412	2,000	2,000	2,000	0.0%
Office Expense	9,698	22,000	22,000	22,000	0.0%
Operating Supplies	81,355	50,750	50,750	50,750	0.0%
Professional Services	40,129	60,000	60,000	60,000	0.0%
Communications	17,402	18,800	18,800	18,800	0.0%
Transportation	165,960	174,240	174,240	183,000	5.0%
Printing & Publishing	270	1,500	1,500	1,500	0.0%
Insurance & Audit	27,451	25,000	25,000	25,000	0.0%
Utilities	17,870	23,000	23,000	23,000	0.0%
Repairs & Maintenance	28,642	35,000	35,000	35,000	0.0%
Crime Prevention	500	1,000	1,000	1,000	0.0%
Grant Expenditures	1,575	0	0	0	0.0%
Debt Service on Bonds	9,455	10,100	10,805	9,520	-5.7%
Total Police Department	2,923,762	2,956,630	2,957,335	3,006,380	

101 General Fund - Expenditures

	Actual 9/30/2019	Budget 9/30/2020	Estimated 9/30/2020	Budget 9/30/2021	Increase or Decrease
FIRE DEPARTMENT					
Wages - Regular	678,261	707,660	707,660	725,360	2.5%
Wages - Overtime	82,433	66,400	66,400	68,390	3.0%
Benefits	545,369	424,010	425,510	410,840	-3.1%
Training	18,850	20,000	20,000	20,000	0.0%
Office Expense	10,011	10,000	10,000	10,000	0.0%
Operating Supplies	63,160	60,100	60,100	60,100	0.0%
Professional Services	23,457	20,000	20,000	20,000	0.0%
Communications	13,045	16,000	16,000	16,000	0.0%
Transportation	158,280	166,200	166,200	174,600	5.1%
Printing & Publishing	2,823	3,200	3,200	3,200	0.0%
Insurance & Audit	7,608	6,500	6,500	6,500	0.0%
Utilities	17,870	24,500	24,500	24,500	0.0%
Repairs & Maintenance	19,630	35,000	35,000	35,000	0.0%
Rentals (Hydrant Maintenance)	6,500	6,500	6,500	6,500	0.0%
Grant Expenditures	0	0	0	0	0.0%
Debt Service on Bonds	9,455	9,800	10,505	9,520	-2.9%
Total Fire Department	1,656,752	1,575,870	1,578,075	1,590,510	
PROPERTY MAINTENANCE					
Wages	69,322	66,360	66,360	67,690	2.0%
Benefits	34,864	34,080	34,080	36,530	7.2%
Training	0	2,000	2,000	2,000	0.0%
Office Expense	2,225	3,000	3,000	3,000	0.0%
Operating Expense	702	1,000	1,000	1,000	0.0%
Professional Services	0	0	0	0	0.0%
Transportation	1,320	1,440	1,440	1,560	8.3%
Premier Property Rebate	250	0	0	0	0.0%
Total Property Maintenance	108,683	107,880	107,880	111,780	
PLANNING & ZONING					
Planning Board	43	1,000	1,000	1,000	0.0%
Wages	37,298	37,230	37,230	37,970	2.0%
Benefits	17,887	17,590	17,590	18,820	7.0%
Training	75	2,000	2,000	2,000	0.0%
Office Expense	1,060	2,600	2,600	2,600	0.0%
Operating Expense	4,151	2,600	8,000	6,000	130.8%
Professional Services	8,280	44,000	44,000	44,000	0.0%
Transportation	1,320	1,440	1,440	1,560	8.3%
Total Planning & Zoning	70,114	108,460	113,860	113,950	

101 General Fund - Expenditures

	Actual 9/30/2019	Budget 9/30/2020	Estimated 9/30/2020	Budget 9/30/2021	Increase or Decrease
BRUSH & LEAF PICKUP					
Wages	45,829	32,640	32,640	33,290	2.0%
Benefits	21,298	20,340	24,070	25,480	25.3%
Operating Expense	18,740	18,000	18,000	18,000	0.0%
Transportation	42,180	44,400	44,400	46,620	5.0%
Total Brush & Leaf Pickup	128,047	115,380	119,110	123,390	
ENGINEERING DEPARTMENT					
Wages	84,730	128,280	83,280	141,280	10.1%
Benefits	34,618	62,960	57,960	69,890	11.0%
Office Expense	9,279	5,000	5,000	5,000	0.0%
Professional Services	3,061	3,000	3,000	3,000	0.0%
Transportation	3,900	4,140	4,140	4,380	5.8%
Total Engineering Department	135,588	203,380	153,380	223,550	
PARKING LOTS					
Wages - Regular	5,116	10,200	10,200	10,400	2.0%
Wages - Overtime	3,484	2,500	2,500	3,500	40.0%
Benefits	3,906	8,350	8,350	8,890	6.5%
Transportation	24,600	25,800	25,800	27,120	5.1%
Utilities	1,311	1,500	1,500	1,500	0.0%
Repairs & Maintenance	7,391	25,000	25,000	25,000	0.0%
Total Parking Lots	45,808	73,350	73,350	76,410	
PARKS MAINTENANCE					
Wages - Regular	125,105	119,850	119,850	132,250	10.3%
Wages - Overtime	5,081	6,000	6,000	6,000	0.0%
Wages - Mowing	35,062	22,080	22,080	32,520	47.3%
Benefits	49,592	41,480	42,280	44,000	6.1%
Office Expense	1,756	1,100	1,100	1,100	0.0%
Operating Supplies	22,355	20,000	20,000	20,000	0.0%
Professional Services	0	35,000	0	35,000	0.0%
Communications	602	1,000	1,000	1,000	0.0%
Transportation	61,380	64,500	64,500	67,740	5.0%
Insurance & Audit	1,644	1,300	1,300	1,300	0.0%
Utilities	17,620	20,000	20,000	20,000	0.0%
Repairs & Maintenance	33,102	15,000	15,000	15,000	0.0%
Field Maintenance	2,351	16,500	16,500	16,500	0.0%
Total Parks Maintenance	355,650	363,810	329,610	392,410	

101 General Fund - Expenditures

	Actual 9/30/2019	Budget 9/30/2020	Estimated 9/30/2020	Budget 9/30/2021	Increase or Decrease
OTHER SERVICES					
Street Lighting	48,000	60,000	60,000	60,000	0.0%
Curbside Recycling	84,578	80,000	80,000	80,000	0.0%
Senior Transportation Coupons	1,000	2,000	2,000	2,000	0.0%
Depot Building	9,833	10,000	10,000	10,000	0.0%
Information Technology	97,797	91,700	91,700	101,700	10.9%
Insurance, Audit, & Other	64,237	60,000	60,000	60,000	0.0%
Emergency Plan	0	2,500	2,500	2,500	0.0%
Grant Writer	14,795	20,000	20,000	20,000	0.0%
Community Information Activities	22,322	36,000	36,000	46,000	27.8%
Ambulance Subsidy	48,539	48,100	48,500	48,100	0.0%
Library Retiree Health Insurance	31,980	36,000	36,000	22,800	-36.7%
Tax Tribunal	15,406	25,000	25,000	25,000	0.0%
Total Other Services	438,487	471,300	471,700	478,100	
Total Operating Expenses	7,159,821	7,299,370	7,249,140	7,490,380	
CONTRIBUTIONS TO (FROM) OTHER FUNDS					
Cemetery Fund	175,980	175,980	175,980	175,980	0.0%
Drug Enforcement Fund	12,000	12,000	12,000	12,000	0.0%
Kirsch Municipal Airport Fund	100,020	90,000	90,000	90,000	0.0%
Building Fund	48,000	36,000	0	0	-100.0%
Housing Fund	90,000	75,000	75,000	75,000	0.0%
Sturges-Young Center for the Arts Fund	250,000	300,000	300,000	300,000	0.0%
SYCA Debt Service	55,500	52,680	52,680	52,680	0.0%
Recreation Fund	108,000	108,000	108,000	110,400	2.2%
Doyle Fund	35,040	35,040	35,040	47,040	34.2%
Capital Reserve Fund	1,126,020	396,000	1,010,725	270,000	-31.8%
Electric Fund - For Forestry	80,040	80,040	80,040	80,040	0.0%
Sewer Fund - For Big Hill Treatment	33,600	58,000	58,000	37,800	-34.8%
Total Contributions	2,114,200	1,418,740	1,997,465	1,250,940	
Capital Outlay - Police/Fire	34,610	90,000	90,000	114,000	26.7%
Capital Outlay - Parks	50,913	85,000	85,000	30,000	-64.7%
Capital Outlay - Other	46,983	404,510	204,510	94,000	-76.8%
Total Capital Outlay	132,506	579,510	379,510	238,000	
Total Expenditures	9,406,527	9,297,620	9,626,115	8,979,320	
NET INCOME OR (LOSS)	(163,603)	(259,180)	(257,445)	(130,300)	
FUND BALANCE	2,774,672	2,515,492	2,517,227	2,386,927	
Percentage of Expenditures	29.50%	27.06%	26.15%	26.58%	

201 Street Repair Fund

	Actual 9/30/2019	Budget 9/30/2020	Estimated 9/30/2020	Budget 9/30/2021	Increase or Decrease
REVENUE					
Grants	0	0	0	0	0.0%
Miscellaneous	40,067	30,000	30,000	500	-98.3%
Total Revenue	40,067	30,000	30,000	500	
EXPENDITURES					
Road Construction & Preservation	507,528	1,860,695	1,503,965	126,500	-93.2%
Administrative Reimbursement	0	0	0	0	0.0%
Total Expenditures	507,528	1,860,695	1,503,965	126,500	
NET INCOME OR (LOSS)	(467,461)	(1,830,695)	(1,473,965)	(126,000)	-93.1%
Contribution from General Fund	0	0	0	0	0.0%
Contribution from Capital Reserve	0	0	0	0	0.0%
Contribution to Street and Sidewalk	0	0	0	0	0.0%
FUND BALANCE	1,875,965	45,270	402,000	276,000	

Significant Projects	Year	Estimated Cost	Grant Funding	Local Funding
N. Lakeview US12 to RRXC-Construction	2019	881,065	375,000	506,065
2019 TOTAL		881,065	375,000	506,065
Pleasant Ave. Construction	2020	1,042,730	621,730	421,000
N. Lakeview US12 to RRXC-Construction	2020	181,015		181,015
E. Jerolene St. (Nottawa to N. Lakeview) Design	2020	75,000		75,000
E. Jerolene St. (Nottawa to N. Lakeview) Construct	2020	1,183,680		1,183,680
E. Congress St. - Vinewood Ave. Design	2020	41,700		41,700
2020 TOTAL		2,524,125	621,730	1,902,395
E. Congress St. - Vinewood Ave.	2021	501,500	375,000	126,500
2021 TOTAL		501,500	375,000	126,500

202 Major Street Fund

	Actual 9/30/2019	Budget 9/30/2020	Estimated 9/30/2020	Budget 9/30/2021	Increase or Decrease
REVENUE					
County Road Millage	0	0	0	0	0.0%
MI Highway Maintenance Contract	63,325	58,500	58,500	58,500	0.0%
MI Grant - R/W Maintenance Act 48	31,115	29,000	29,000	29,000	0.0%
MI Weight & Gas Tax Act 51	879,791	930,000	880,000	850,000	-8.6%
MI Grant - Other	0	0	0	0	0.0%
Interest	14,445	10,000	10,000	10,000	0.0%
Miscellaneous	3,273	1,700	1,700	1,700	0.0%
Total Revenue	991,949	1,029,200	979,200	949,200	
EXPENDITURES					
Construction	0	0	0	0	0.0%
Routine Maintenance	411,240	514,390	401,120	683,850	32.9%
Traffic Services	20,831	34,000	32,930	34,450	1.3%
Winter Maintenance	47,986	55,840	57,340	61,330	9.8%
Administration & Engineering	11,610	7,700	10,000	7,700	0.0%
Sweeping & Flushing	6,552	8,620	6,280	10,750	24.7%
Pavement Marking	6,705	10,000	10,000	10,000	0.0%
MI Trunkline Maintenance	41,357	49,535	54,650	54,980	11.0%
Transportation	110,040	115,560	115,560	121,380	5.0%
Administrative Reimbursement	62,760	79,440	79,440	82,560	3.9%
Salt Storage Facility	4,020	4,140	4,140	4,140	0.0%
Total Expenditures	723,101	879,225	771,460	1,071,140	
NET INCOME OR (LOSS)	268,848	149,975	207,740	(121,940)	
Contribution from General Fund	0	0	0	0	
Contribution from Street Repair Fund	0	0	0	0	
FUND BALANCE	988,746	1,138,721	1,196,486	1,074,546	

203 Local Street Fund

	Actual 9/30/2019	Budget 9/30/2020	Estimated 9/30/2020	Budget 9/30/2021	Increase or Decrease
REVENUE					
County Road Millage	221,488	230,000	225,000	230,000	0.0%
LCSA	148,622	100,000	155,000	155,000	55.0%
MI Grant - R/W Maintenance Act 48	7,940	7,400	7,400	7,400	0.0%
MI Weight & Gas Tax Act 51	322,186	341,000	313,000	300,000	-12.0%
MI Grant - Other	137,205	0	0	0	0.0%
Interest	14,886	10,000	10,000	10,000	0.0%
Miscellaneous	8,403	6,000	5,200	6,000	0.0%
Total Revenue	860,730	694,400	715,600	708,400	
EXPENDITURES					
Construction	0	0	0	0	0.0%
Routine Maintenance	408,776	500,540	302,020	876,330	75.1%
Traffic Services	5,656	12,430	12,310	12,500	0.6%
Winter Maintenance	54,505	55,580	54,610	56,080	0.9%
Administration & Engineering	13,583	6,200	10,900	10,900	75.8%
Transportation	74,460	78,180	78,180	82,080	5.0%
Administrative Reimbursement	25,800	29,880	29,880	32,040	7.2%
Salt Storage Facility	4,020	4,020	4,020	4,140	3.0%
Total Expenditures	586,800	686,830	491,920	1,074,070	
NET INCOME OR (LOSS)	273,930	7,570	223,680	(365,670)	
Contribution from General Fund	0	0	0	0	
FUND BALANCE	879,821	887,391	1,103,501	737,831	

204 Street and Sidewalk Improvement Fund

	Actual 9/30/2019	Budget 9/30/2020	Estimated 9/30/2020	Budget 9/30/2021	Increase or Decrease
REVENUE					
Property Taxes	664,119	660,000	660,000	660,000	0.0%
LCSA	189,619	185,000	189,619	189,000	2.2%
Grants	0	0	0	0	0.0%
Special Assessments	5,395	12,000	12,000	12,000	0.0%
Miscellaneous	3,136	200	3,000	100	-50.0%
Total Revenue	862,269	857,200	864,619	861,100	

EXPENDITURES					
Reconstruction	0	0	0	1,290,840	
Resurfacing	259,798	1,100,000	700,000	0	-100.0%
Maintenance	0	90,000	90,000	0	-100.0%
Sidewalk Improvements	16,331	35,000	5,000	30,000	-14.3%
Total Expenditures	276,129	1,225,000	795,000	1,320,840	

NET INCOME OR (LOSS)	586,140	(367,800)	69,619	(459,740)	
Contribution from General Fund	0	0	0	0	
Contribution from Street Repair Fund	0	0	0	0	
FUND BALANCE	726,330	358,530	795,949	336,209	

Significant Projects	Year	Estimated Cost	Grant Funding	Local Funding
W. Congress St. (Clay to S. Centerville)	2021	1,290,840	0	1,290,840
2019 TOTAL		1,290,840	0	1,290,840

209 Cemetery Fund

	Actual 9/30/2019	Budget 9/30/2020	Estimated 9/30/2020	Budget 9/30/2021	Increase or Decrease
REVENUE					
Foundations	15,523	20,000	20,000	20,000	0.0%
Grave Openings	38,170	40,000	40,000	40,000	0.0%
Cemetery Lots	30,020	21,000	21,000	30,000	42.9%
Rent	1,584	1,585	1,585	1,585	0.0%
Miscellaneous	266	1,350	1,350	1,350	0.0%
Total Revenue	85,563	83,935	83,935	92,935	
EXPENDITURES					
Wages - Regular	114,062	119,850	119,850	122,250	2.0%
Wages - Overtime	8,986	6,000	6,000	6,000	0.0%
Wages - Mowing	34,062	30,000	30,000	30,000	0.0%
Benefits	55,208	64,440	64,980	53,800	-16.5%
Office Expense	7,210	2,500	2,500	2,500	0.0%
Operating Supplies	10,969	12,500	12,500	12,500	0.0%
Professional Services	0	400	400	400	0.0%
Communications	0	300	300	300	0.0%
Transportation	20,280	21,300	21,300	22,380	5.1%
Insurance & Audit	1,635	1,500	1,500	1,500	0.0%
Utilities	4,304	4,000	4,000	4,000	0.0%
Repair & Maintenance	14,091	2,500	2,500	2,500	0.0%
Capital Outlay	111,505	103,000	49,560	53,000	-48.5%
Administrative Reimbursement	26,640	27,240	27,240	26,280	-3.5%
Total Expenditures	408,952	395,530	342,630	337,410	
NET INCOME OR (LOSS)	(323,389)	(311,595)	(258,695)	(244,475)	
Contribution from Capital Reserve	0	0	0	0	0.0%
Contribution from Endowment	131,231	118,000	68,000	68,000	-42.4%
Contribution from General Fund	175,980	175,980	175,980	175,980	0.0%
FUND BALANCE	16,909	(706)	2,194	1,699	

213 Drug Enforcement Fund

	Actual 9/30/2019	Budget 9/30/2020	Estimated 9/30/2020	Budget 9/30/2021	Increase or Decrease
REVENUE					
Drug Forfeitures	0	2,000	2,000	2,000	0.0%
Miscellaneous	5,261	10	1,600	10	0.0%
Total Revenue	5,261	2,010	3,600	2,010	
EXPENDITURES					
Wages	5,222	10,200	10,200	10,400	2.0%
Benefits	1,836	2,620	2,620	2,690	2.7%
Operating Supplies	0	5,000	13,000	5,000	0.0%
State Drug Expenditures	0	0	0	0	0.0%
Drug Enforcement	0	0	0	0	0.0%
Administrative Reimbursement	2,880	1,320	1,320	2,160	63.6%
Total Expenditures	9,938	19,140	27,140	20,250	
NET INCOME OR (LOSS)	(4,677)	(17,130)	(23,540)	(18,240)	
Contribution from General Fund	12,000	12,000	12,000	12,000	
FUND BALANCE	25,527	20,397	13,987	7,747	

214 Downtown Development Authority

	Actual 9/30/2019	Budget 9/30/2020	Estimated 9/30/2020	Budget 9/30/2021	Increase or Decrease
REVENUE					
Tax Increment Financing	43,612	46,862	47,333	47,336	1.0%
State Reimbursement	2,931	2,900	2,815	2,815	-2.9%
Interest	528	233	233	233	0.0%
Rentals - Dumpsters	16,904	16,500	16,500	16,500	0.0%
Miscellaneous	14,742	18,500	6,000	21,435	15.9%
Total Revenue	78,717	84,995	72,881	88,319	
EXPENDITURES					
Wages	18,362	20,000	18,000	20,500	2.5%
Benefits	1,378	1,530	1,400	1,600	4.6%
Office Expense	933	800	850	800	0.0%
Professional Services	1,870	2,300	2,300	3,000	30.4%
Communications	646	800	700	800	0.0%
Printing & Publishing	0	500	500	500	0.0%
Promotion & Events	27,144	25,100	13,000	25,000	-0.4%
Utilities	529	900	900	900	0.0%
Insurance & Taxes	4,319	5,000	5,000	5,000	0.0%
Repairs & Maintenance	0	1,500	0	0	-100.0%
Rentals	1,650	1,800	1,800	1,800	0.0%
Miscellaneous	0	100	100	100	0.0%
Capital Improvements	19,485	6,350	6,400	0	-100.0%
Debt Service - Streetscape	15,296	15,295	15,295	15,295	0.0%
Dumpsters	12,121	13,000	13,000	13,500	3.8%
Total Expenditures	103,733	94,975	79,245	88,795	
NET INCOME OR (LOSS)	(25,016)	(9,980)	(6,364)	(476)	
Contribution from General Fund	0	0	0	0	
FUND BALANCE	86,620	76,640	80,256	79,780	

Taxing Unit (Captured by TIFA)	Millage Rate	Captured TEV	Revenue To TIFA
City Operating	10.4623	1,881,335	\$19,682
Glen Oaks	2.7249	1,881,335	\$5,126
County Operating	4.5482	1,881,335	\$8,556
City Streets/SW	3.0000	1,881,335	\$5,643
Commision on Aging	0.7500	1,881,335	\$1,410
County 911	1.0000	1,881,335	\$1,881
County Roads	1.0000	1,881,335	\$1,881
District Library	1.0981	1,881,335	\$2,065
County Transportation Auth.	0.3300	1,881,335	\$620
County Parks	0.2500	1,881,335	\$470
Total TIFA	25.1635		\$47,335

231 Kirsch Municipal Airport Fund

	Actual 9/30/2019	Budget 9/30/2020	Estimated 9/30/2020	Budget 9/30/2021	Increase or Decrease
REVENUE					
Fuel Sales	100,033	110,000	78,000	83,000	-24.5%
Hangar Rental	29,045	31,375	31,375	31,375	0.0%
Land Rental	13,830	13,830	13,830	13,830	0.0%
Miscellaneous	2,989	3,300	33,110	3,300	0.0%
Total Revenue	145,897	158,505	156,315	131,505	
EXPENDITURES					
Wages - Regular	3,873	5,100	4,000	5,200	2.0%
Wages - Overtime	2,019	1,000	1,500	1,020	2.0%
Wages - Mowing	8,441	7,000	8,500	8,140	16.3%
Benefits	2,880	3,720	3,140	3,840	3.2%
Office Expense	196	450	450	450	0.0%
Fuel System	104,434	93,000	74,000	79,000	-15.1%
Professional Services	18,952	16,500	16,500	16,500	0.0%
Communications	6,000	6,000	6,000	6,000	0.0%
Transportation	25,620	26,880	26,880	28,200	4.9%
Insurance & Audit	4,229	5,000	5,000	5,000	0.0%
Utilities	23,425	20,000	20,000	20,000	0.0%
Repairs & Maintenance	12,659	20,000	20,500	20,500	2.5%
AWOS Maintenance	2,260	3,000	3,000	3,000	0.0%
Miscellaneous	542	1,600	1,000	1,000	-37.5%
Capital Outlay	31,797	73,000	21,000	99,500	36.3%
Administrative Reimbursement	14,760	15,000	15,000	15,120	0.8%
Total Expenditures	262,087	297,250	226,470	312,470	
NET INCOME OR (LOSS)	(116,190)	(138,745)	(70,155)	(180,965)	
Contribution from (to) Capital Res.	0	50,000	0	50,000	
Contribution from General Fund	100,020	90,000	90,000	90,000	
FUND BALANCE	64,539	65,794	84,384	43,419	

243 Brownfield Redevelopment Authority

	Actual 9/30/2019	Budget 9/30/2020	Estimated 9/30/2020	Budget 9/30/2021	Increase or Decrease
REVENUE					
TIFA Revenue - ATJ	0	9,325	9,219	9,818	5.3%
TIFA Revenue - Kirsch	80,955	105,941	88,424	82,278	-22.3%
TIFA Revenue - Moso	177,265	92,973	32,419	112,419	20.9%
Miscellaneous	0	0	0	0	0.0%
Total Revenue	258,220	208,239	130,062	204,515	
EXPENDITURES					
Community Development ATJ	0	0	9,219	9,818	
Community Development Kirsch	0	0	0	0	0.0%
State Brownfield Capture	0	0	2,984	3,280	
Community Development Moso	141,576	92,973	75,650	205,678	121.2%
Loan Expenditures Kirsch	81,346	45,385	45,385	0	-100.0%
Total Expenditures	222,922	138,358	133,238	218,776	
NET INCOME OR (LOSS)	35,298	69,881	(3,176)	(14,261)	
Contribution from General Fund	0	0	0	0	
FUND BALANCE	74,045	143,926	70,869	56,608	

Captured tax for Moso project disbursed conditionally based on development and forbearance agreements.

244 Economic Development Fund

	Actual 9/30/2019	Budget 9/30/2020	Estimated 9/30/2020	Budget 9/30/2021	Increase or Decrease
REVENUE					
Grant Revenue	0	0	0	0	0.0%
Miscellaneous	0	0	0	0	0.0%
Total Revenue	0	0	0	0	
EXPENDITURES					
Grant Expenditures	0	0	0	0	0.0%
Total Expenditures	0	0	0	0	
NET INCOME OR (LOSS)	0	0	0	0	
Contribution from General Fund	0	0	0	0	
FUND BALANCE	0	0	0	0	

249 Building Department Fund

	Actual 9/30/2019	Budget 9/30/2020	Estimated 9/30/2020	Budget 9/30/2021	Increase or Decrease
REVENUE					
Building Permits & Fees	92,299	50,000	189,504	65,000	30.0%
Miscellaneous	1,168	500	700	500	0.0%
Total Revenue	93,467	50,500	190,204	65,500	
EXPENDITURES					
Wages	66,616	66,460	66,460	67,790	2.0%
Benefits	30,980	31,950	31,950	33,160	3.8%
Training	1,011	2,000	2,000	2,000	0.0%
Office Expense	7,280	4,000	7,000	7,000	75.0%
Operating Expense	852	1,000	1,000	1,000	0.0%
Professional Services	0	5,000	5,000	15,000	200.0%
Transportation	1,320	1,440	1,440	1,560	8.3%
Administrative Reimbursement	10,920	9,720	9,720	11,280	16.0%
Total Expenditures	118,979	121,570	124,570	138,790	
NET INCOME OR (LOSS)	(25,512)	(71,070)	65,634	(73,290)	
Contribution from General Fund	48,000	36,000	0	0	-100.0%
FUND BALANCE	160,849	125,779	226,483	153,193	

The State of Michigan Construction Code Act Number 230 of 1972 Section 22 states: "The legislative body of a governmental subdivision shall only use fees generated under this section for the operation of the enforcing agency or the construction board of appeals, or both, and shall not use the fees for any other purpose."

250 Local Development Finance Authority

	Actual 9/30/2019	Budget 9/30/2020	Estimated 9/30/2020	Budget 9/30/2021	Increase or Decrease
REVENUE					
TIFA Revenue	5,400	5,465	5,465	2,502	-54.2%
Local Community Stabilization Authority	43,541	42,135	50,610	50,000	18.7%
Miscellaneous	680	300	600	500	66.7%
Total Revenue	49,621	47,900	56,675	53,002	
EXPENDITURES					
Professional Services	29	0	0	0	0.0%
Capital Outlay	68,306	0	0	0	0.0%
Total Expenditures	68,335	0	0	0	
NET INCOME OR (LOSS)	(18,714)	47,900	56,675	53,002	
Contribution from General Fund	0	0	0	0	
FUND BALANCE	63,629	111,529	120,304	173,306	

Taxing Unit (Captured by TIFA)	Millage Rate	Captured TV	Revenue to TIFA
City Operating	10.4623	574,396	\$1,040
Glen Oaks	2.7249	574,396	\$271
County Operating	4.5482	574,396	\$452
City Streets/SW	3.0000	574,396	\$298
Commision on Aging	0.7500	574,396	\$75
County 911	1.0000	574,396	\$99
County Roads	1.0000	574,396	\$99
District Library	1.0981	574,396	\$109
County Transportation Auth.	0.3300	574,396	\$33
County Parks	0.2500	574,396	\$25
Total TIFA	25.1635		\$2,502

251 Housing Department Fund

	Actual 9/30/2019	Budget 9/30/2020	Estimated 9/30/2020	Budget 9/30/2021	Increase or Decrease
REVENUE					
Grants	0	0	0	0	0.0%
Rents	0	0	0	0	0.0%
Sale of Properties	0	10,000	18,000	5,000	-50.0%
Miscellaneous	185	100	100	100	0.0%
Total Revenue	185	10,100	18,100	5,100	
EXPENDITURES					
Wages	237	500	200	500	0.0%
Benefits	100	140	120	120	-14.3%
Office Expense	0	100	0	0	-100.0%
Operating Expense	1,734	5,000	5,000	5,000	0.0%
Professional Services	61,105	60,900	76,055	60,900	0.0%
Professional Services - Grant	0	0	0	0	0.0%
Utilities	330	0	300	200	
Capital Outlay	35,663	33,000	8,725	23,300	-29.4%
Advertising & Promotion	43	0	55	100	
Total Expenditures	99,212	99,640	90,455	90,120	
NET INCOME OR (LOSS)	(99,027)	(89,540)	(72,355)	(85,020)	
Contribution from General Fund	90,000	75,000	75,000	75,000	0.0%
FUND BALANCE	20,390	5,850	23,035	13,015	

261 Sturges-Young Center for the Arts Fund

	Actual 9/30/2019	Budget 9/30/2020	Estimated 9/30/2020	Budget 9/30/2021	Increase or Decrease
REVENUE					
Services Rendered	30,491	40,000	12,000	30,000	-25.0%
Food, Cake, & Pastry Sales	164,561	245,300	77,600	163,500	-33.3%
Liquor Sales	21,775	25,650	10,250	25,100	-2.1%
Use & Admission Fees	12,734	40,000	16,000	40,000	0.0%
Advertising	0	9,580	0	5,000	-47.8%
Fundraising	0	21,500	16,875	24,000	11.6%
Rent	27,937	37,000	20,690	28,000	-24.3%
Contributions - Private & Corporate	20,796	200,000	173,000	213,000	6.5%
Contributions - Memorial Funds	0	7,000	7,000	20,000	185.7%
Miscellaneous	3,124	5,050	1,100	5,000	-1.0%
Interest Rebate	8,010	7,210	7,210	7,210	0.0%
Total Revenue	289,428	638,290	341,725	560,810	
EXPENDITURES					
Wages - Regular	227,975	288,780	134,550	238,810	-17.3%
Wages - Overtime	933	1,060	1,060	1,080	1.9%
Benefits	61,702	80,710	46,883	71,270	-11.7%
Office Expense	9,959	9,500	4,300	5,000	-47.4%
Operating Supplies	18,429	23,000	20,000	20,000	-13.0%
Liquor Supplies	6,016	5,500	3,600	7,000	27.3%
Food Supplies	81,073	87,000	42,400	65,400	-24.8%
Professional Services	38,908	70,000	62,000	90,000	28.6%
Credit Card Fees	0	1,900	3,000	4,000	110.5%
Communications	1,910	1,900	2,500	1,900	0.0%
Transportation	1,480	1,380	1,380	0	-100.0%
Programs	1,408	57,500	22,200	32,000	-44.3%
Printing & Publishing	7,482	16,000	5,000	16,000	0.0%
Insurance & Audit	5,699	5,000	5,000	5,000	0.0%
Utilities	41,530	48,000	35,000	45,000	-6.3%
Repairs & Maintenance	52,420	27,000	54,500	25,500	-5.6%
Bad Debts	360	0	0	0	0.0%
Capital Outlay	37,318	250,000	250,000	277,300	10.9%
Debt Services - Energy Project	60,380	59,890	59,890	60,620	1.2%
Administrative Reimbursement	17,280	15,000	15,000	17,520	16.8%
Total Expenditures	672,262	1,049,120	768,263	983,400	
NET INCOME OR (LOSS)	(382,834)	(410,830)	(426,538)	(422,590)	
Contribution from Council of Arts Fund	0	35,746	35,746	0	-100.0%
Contribution from (to) Capital Res.	57,352	60,000	60,000	83,000	38.3%
Contribution for Debt Service	55,500	52,680	52,680	52,680	0.0%
Contribution from General Fund	250,000	300,000	300,000	300,000	0.0%
FUND BALANCE	21,888	59,484	81,372	94,462	

262 Council of the Arts Fund

	Actual 9/30/2019	Budget 9/30/2020	Estimated 9/30/2020	Budget 9/30/2021	Increase or Decrease
REVENUE					
Use & Admission	51,968	0	0	0	0.0%
Advertising	9,580	0	0	0	0.0%
Art Rental	3,780	0	0	0	0.0%
Fundraising	18,724	0	0	0	0.0%
Dollars for the Arts	0	0	0	0	0.0%
Donations - Private	237	0	0	0	0.0%
Donations - Corporate	50	0	0	0	0.0%
Memorial Funds	15,657	0	0	0	0.0%
Miscellaneous	253	0	0	0	0.0%
Contributions - Performing Arts	1,100	0	0	0	0.0%
Total Revenue	101,349	0	0	0	
EXPENDITURES					
Wages	2,147	0	0	0	0.0%
Benefits	880	0	0	0	0.0%
Office Expense	2,739	0	0	0	0.0%
Operating Supplies	9,322	0	0	0	0.0%
Professional Services	5,860	0	0	0	0.0%
Credit Card Expense	3,114	0	0	0	0.0%
Programs	53,171	0	0	0	0.0%
Fundraising	16,749	0	0	0	0.0%
Printing & Publishing	7,484	0	0	0	0.0%
Administrative Reimbursement	2,040	0	0	0	0.0%
Total Expenditures	103,506	0	0	0	
NET INCOME OR (LOSS)	(2,157)	0	0	0	
Contribution to SYCA Fund	0	0	(35,746)	0	
Contribution from General Fund	0	0	0	0	
FUND BALANCE	35,746	35,746	0	0	

This fund is closed at the end of the 2020 Budget Year

264 Recreation Fund

	Actual 9/30/2019	Budget 9/30/2020	Estimated 9/30/2020	Budget 9/30/2021	Increase or Decrease
REVENUE					
Concession Sales	7,668	30,000	2,750	30,000	0.0%
Advertising	6,200	0	0	6,000	0.0%
Adult Fees	22,593	57,000	10,650	57,000	0.0%
Youth Fees	40,970	35,000	13,480	35,000	0.0%
Contributions - Private	5,250	2,500	0	2,500	0.0%
Contributions - United Way	12,765	12,500	12,875	13,000	4.0%
Miscellaneous	1,258	6,100	100	100	-98.4%
Total Revenue	96,704	143,100	39,855	143,600	
EXPENDITURES					
Wages	85,095	107,110	62,421	114,460	6.9%
Benefits	27,390	33,230	30,730	36,210	9.0%
Office Expense	1,432	800	500	800	0.0%
Operating Supplies	26,881	20,000	4,400	20,000	0.0%
Professional Services	14,952	21,000	5,500	21,000	0.0%
Communications	1,456	1,500	500	1,500	0.0%
Transportation	7,800	8,220	8,220	8,640	5.1%
Programs	10,943	8,000	8,000	8,000	0.0%
United Way	19,696	18,000	9,000	18,000	0.0%
Printing & Publishing	1,574	5,000	1,000	5,000	0.0%
Insurance & Audit	368	0	500	500	
Rentals	7,448	8,000	3,000	8,000	0.0%
Field Maintenance - Spence	0	1,000	500	1,000	0.0%
Administrative Reimbursement	14,640	15,600	15,600	16,320	4.6%
Total Expenditures	219,675	247,460	149,871	259,430	
NET INCOME OR (LOSS)	(122,971)	(104,360)	(110,016)	(115,830)	
Contribution from General Fund	108,000	108,000	108,000	110,400	
FUND BALANCE	22,774	26,414	20,758	15,328	

265 Doyle Community Center Fund

	Actual 9/30/2019	Budget 9/30/2020	Estimated 9/30/2020	Budget 9/30/2021	Increase or Decrease
REVENUE					
Concession Sales	1,278	1,500	1,500	1,500	0.0%
Programming	21,210	26,000	15,200	26,000	0.0%
Contract Service Fees	26,006	23,000	15,700	23,000	0.0%
Silver Sneakers	3,000	3,000	1,500	3,000	0.0%
Court Rental	52,203	44,000	30,000	50,000	13.6%
Office Rental	2,400	2,400	2,400	2,400	0.0%
Contributions - Private	0	6,000	400	6,000	0.0%
Contributions - Foundation	24,077	25,000	25,000	30,000	20.0%
Memberships	365,933	350,000	233,000	350,000	0.0%
Day Passes	26,657	20,000	15,000	20,000	0.0%
Miscellaneous	16,149	4,200	3,130	4,200	0.0%
Interest Rebate	1,817	2,100	2,100	2,100	0.0%
Loan Proceeds	0	0	0	0	0.0%
Total Revenue	540,730	507,200	344,930	518,200	
EXPENDITURES					
Wages - Regular	179,093	172,980	129,450	186,440	7.8%
Wages - Overtime	0	100	0	100	0.0%
Benefits	58,816	59,450	59,500	67,590	13.7%
Office Expense	9,275	4,000	5,500	16,000	300.0%
Operating Supplies	15,441	15,000	8,000	15,000	0.0%
Professional Services	16,868	14,000	8,500	14,000	0.0%
Housekeeping	41,960	42,635	30,000	42,635	0.0%
Contract Services	5,882	3,800	5,700	3,800	0.0%
Communications	2,336	2,000	2,400	2,000	0.0%
Transportation	1,320	1,440	1,440	1,560	8.3%
Programs	5,820	9,000	4,500	9,000	0.0%
Silver Sneakers	3,845	5,500	1,800	5,500	0.0%
Printing & Publishing	8,463	15,000	4,000	15,000	0.0%
Insurance & Audit	6,393	5,500	5,500	5,500	0.0%
Utilities	55,297	50,000	45,000	50,000	0.0%
Repair & Maintenance	25,119	25,000	17,400	25,000	0.0%
Capital Outlay-Facility	100,500	124,500	30,000	200,000	60.6%
Capital Outlay-Equipment	0	0	0	13,000	0.0%
Debt Service	33,600	33,810	33,810	33,000	-2.4%
Administrative Reimbursement	21,120	22,800	22,800	21,600	-5.3%
Total Expenditures	591,148	606,515	415,300	726,725	
NET INCOME OR (LOSS)	(50,418)	(99,315)	(70,370)	(208,525)	
Contribution from (to) Capital Res.	0	75,000	30,000	150,000	100.0%
Contribution from General Fund	35,040	35,040	35,040	47,040	34.2%
FUND BALANCE	62,430	73,155	67,825	56,340	

303 Sturgis Building Authority

	Actual 9/30/2019	Budget 9/30/2020	Estimated 9/30/2020	Budget 9/30/2021	Increase or Decrease
REVENUE					
Lease Income	649,413	652,610	652,610	662,110	1.5%
Interest Income	0	0	0	0	0.0%
Total Revenue	649,413	652,610	652,610	662,110	
EXPENDITURES					
Debt Service - Principal	340,000	350,000	350,000	370,000	5.7%
Debt Service - Interest	308,913	302,110	302,110	291,610	-3.5%
Other	250	250	250	250	0.0%
Total Expenditures	649,163	652,360	652,360	661,860	
NET INCOME OR (LOSS)	250	250	250	250	
Contribution from General Fund	0	0	0	0	
FUND BALANCE	2,569	2,819	2,819	3,069	

The Sturgis Building Authority was established in 2004 to facilitate the financing of the Sturgis Hospital expansion. All of the principal and interest payments of the bonds will be made to the Building Authority by Sturgis Hospital Inc.

401 Capital Reserve Fund

	Actual 9/30/2019	Budget 9/30/2020	Estimated 9/30/2020	Budget 9/30/2021	Increase or Decrease
REVENUE					
Interest	19,318	7,500	24,000	10,000	33.3%
Total Revenue	19,318	7,500	24,000	10,000	
EXPENDITURES					
Special Revenue Fund Projects	57,352	185,000	90,000	283,000	53.0%
Total Expenditures	57,352	185,000	90,000	283,000	
NET INCOME OR (LOSS)	(38,034)	(177,500)	(66,000)	(273,000)	
Contribution from Electric Fund	0	0	0	0	0.0%
Contribution from General Fund	1,126,020	396,000	1,010,725	270,000	-31.8%
Contribution to General Fund	0	0	0	0	0.0%
Contribution to Street Repair Fund	0	0	0	0	0.0%
Contribution to Capital Project Fund	0	0	0	0	0.0%
FUND BALANCE	2,055,613	2,274,113	3,000,338	2,997,338	

402 Capital Project Fund (Softball Complex)

	Actual 9/30/2019	Budget 9/30/2020	Estimated 9/30/2020	Budget 9/30/2021	Increase or Decrease
REVENUE					
Grants	0	0	0	0	0.0%
Contributions - Private	75,876	0	0	0	0.0%
Interest	0	0	0	0	0.0%
Total Revenue	75,876	0	0	0	
EXPENDITURES					
Engineering	0	0	0	0	0.0%
Construction	89,678	0	0	0	0.0%
Total Expenditures	89,678	0	0	0	
NET INCOME OR (LOSS)	(13,802)	0	0	0	
Contribution from General Fund	0	0	0	0	
Contribution to General Fund	0	0	0	0	
Contribution from Capital Reserve Fund	0	0	0	0	
FUND BALANCE	0	0	0	0	

582 Electric Fund

	Actual 9/30/2019	Budget 9/30/2020	Estimated 9/30/2020	Budget 9/30/2021	Increase or Decrease
OPERATING INCOME					
Metro Network Revenue	19,793	19,000	19,000	19,000	0.0%
Power Sales	25,811,352	26,555,000	25,896,920	25,870,000	-2.6%
Energy Optimization / Renewable	196,616	198,000	198,000	198,000	0.0%
Miscellaneous	286,408	252,000	282,000	432,000	71.4%
Late Charges	160,382	130,000	60,000	100,000	-23.1%
Disconnect / Reconnect Fees	47,430	50,000	20,000	50,000	0.0%
Security/Street Lights Fees	117,667	126,800	126,800	126,800	0.0%
Total Operating Income	26,639,648	27,330,800	26,602,720	26,795,800	
OPERATING EXPENSES					
PURCHASED POWER					
AEP/MPPA/PRISM	16,671,748	15,024,000	14,854,000	12,640,000	-15.9%
Other Purchased Power	67,712	115,000	70,000	70,000	-39.1%
Total Purchased Power	16,739,460	15,139,000	14,924,000	12,710,000	
GENERAL & ADMINISTRATION					
Wages	485,285	475,780	476,280	485,800	2.1%
Benefits	287,669	213,700	270,120	278,780	30.5%
Office & Operating Expense	289,000	210,000	210,000	210,000	0.0%
Legal & Accounting	3,103	5,000	5,000	5,000	0.0%
Geographic Information System	139,879	70,000	100,000	70,000	0.0%
Forestry	168,737	150,000	150,000	150,000	0.0%
Safety Services	32,827	48,000	48,000	48,000	0.0%
Transportation	196,680	206,520	206,520	216,840	5.0%
Energy Optimization / Renewable	238,922	329,000	329,000	329,000	0.0%
Advertising & Promotion	2,241	2,000	2,000	2,000	0.0%
Community Promotion	50,841	65,000	65,000	65,000	0.0%
Christmas Decorations	45,914	50,000	50,000	50,000	0.0%
Insurance & Audit	99,720	115,000	115,000	115,000	0.0%
Building Maintenance	42,365	68,000	68,000	68,000	0.0%
Miscellaneous	(4,107)	10,000	10,000	10,000	0.0%
Bad Debts	112,132	95,000	95,000	95,000	0.0%
Administrative Reimbursement	455,520	474,960	474,960	473,400	-0.3%
Total General & Administration	2,646,728	2,587,960	2,674,880	2,671,820	

582 Electric Fund

	Actual 9/30/2019	Budget 9/30/2020	Estimated 9/30/2020	Budget 9/30/2021	Increase or Decrease
OTHER DEPARTMENTS					
DIESEL PLANT	343,699	443,600	443,600	450,750	1.6%
HYDRO PLANT	289,890	379,890	379,890	422,580	11.2%
SUBSTATION	117,760	134,960	134,960	135,700	0.5%
TRANSMISSION	12,740	71,050	71,040	71,070	0.0%
ACCESS FIBER	0	0	0	0	0.0%
TRUNKLINE FIBER	680	7,000	7,000	7,000	0.0%
DISTRIBUTION	1,326,876	1,401,960	1,365,480	1,505,090	7.4%
TRANSFORMERS	9,383	70,000	70,000	70,000	0.0%
SECONDARY	43,567	27,500	39,170	40,080	45.7%
STREET LIGHTING	61,089	91,200	111,200	142,190	55.9%
ECONOMIC DEVELOPMENT	71,166	175,990	99,690	189,180	7.5%
METRO AREA NETWORK	19,632	26,850	26,850	26,850	0.0%
METER	319,223	308,720	309,120	330,690	7.1%
MAINTENANCE BUILDING	179,792	239,650	181,620	243,970	1.8%
WEST STREET PROPERTIES	27,942	25,000	25,000	25,000	0.0%
DEPRECIATION	1,738,506	1,920,000	1,920,000	1,920,000	0.0%
IN-LIEU TAX PAYMENTS	2,295,060	2,403,420	2,403,420	2,331,480	-3.0%
Total Other Departments	6,857,005	7,726,790	7,588,040	7,911,630	
Total Operating Expenses	26,243,193	25,453,750	25,186,920	23,293,450	
OPERATING INCOME (LOSS)	396,455	1,877,050	1,415,800	3,502,350	
NON-OPERATING INCOME (EXPENSE)					
Investment Income (Loss)	612,953	200,000	300,000	300,000	50.0%
Rent	96,019	88,000	88,000	70,000	-20.5%
Interest Expense	(80,502)	(79,800)	(79,800)	(70,800)	-11.3%
Total Non-Operating (Expense)	628,470	208,200	308,200	299,200	
NET INCOME (LOSS)	1,024,925	2,085,250	1,724,000	3,801,550	
CAPITAL CONTRIBUTIONS/GRANTS					
Grants	0	0	0	0	0.0%
Capital Contributions	0	0	0	0	0.0%
Total Capital Contributions/Grants	0	0	0	0	
CONTRIBUTIONS TO (FROM) OTHER FUNDS					
Contribution from General Fund	80,040	80,040	80,040	80,040	0.0%
Total Transfers	80,040	80,040	80,040	80,040	
CHANGE IN NET ASSETS	1,104,965	2,165,290	1,804,040	3,881,590	

590 Wastewater Fund

	Actual 9/30/2019	Budget 9/30/2020	Estimated 9/30/2020	Budget 9/30/2021	Increase or Decrease
OPERATING INCOME					
Commodity Charges	2,125,038	2,113,000	2,214,200	2,214,200	4.8%
Customer Charges	1,290,701	1,312,000	1,272,200	1,272,200	-3.0%
Total Operating Income	3,415,739	3,425,000	3,486,400	3,486,400	
OPERATING EXPENSES					
SYSTEM & ADMINISTRATION					
Wages - Regular	40,638	36,000	44,000	51,500	43.1%
Wages - Mowing	0	100	100	100	0.0%
Benefits	22,623	16,540	23,130	23,410	41.5%
Office Expense	30,545	30,000	30,000	30,000	0.0%
Professional Services	16,468	50,000	50,000	50,000	0.0%
Solids Disposal	1,283	3,850	3,850	3,850	0.0%
Safety Services	20	1,000	1,000	1,000	0.0%
Transportation	53,640	56,400	56,400	59,220	5.0%
Insurance & Audit	39,890	65,000	60,000	65,000	0.0%
Sewer Cleaning	39,595	82,000	82,000	82,000	0.0%
Repairs & Maintenance	94,485	64,000	64,000	65,900	3.0%
Sewer Backup Reimbursement	0	10,000	10,000	10,000	0.0%
Lift Stations	102,501	100,000	100,000	100,000	0.0%
Big Hill Treatment System	71,773	92,000	74,100	118,000	28.3%
Meter Maintenance	6,139	15,000	15,000	15,000	0.0%
Change in Net Pension Asset	0	10,000	10,000	10,000	0.0%
Administrative Reimbursement	191,040	194,400	194,400	198,480	2.1%
Total System & Administration	710,640	826,290	817,980	883,460	
WASTEWATER TREATMENT PLANT					
Wages - Regular	284,674	287,640	287,640	293,390	2.0%
Wages - Overtime	4,457	4,350	4,350	4,440	2.1%
Benefits	167,439	173,590	196,160	209,050	20.4%
Training	3,893	6,200	8,110	7,000	12.9%
Office Expense	5,304	10,500	8,800	10,500	0.0%
Operating Supplies	12,822	16,000	17,824	16,500	3.1%
Chemicals	34,211	42,000	35,100	53,500	27.4%
Professional Services	19,223	36,000	20,679	54,000	50.0%
Solids Disposal	61,524	95,000	62,000	110,000	15.8%
Safety Services	7,346	10,500	9,700	10,500	0.0%
Transportation	10,080	10,620	10,620	11,160	5.1%
Industrial Pretreatment Program	1,991	6,700	12,218	14,000	109.0%
Utilities	103,444	105,000	88,400	106,000	1.0%
Repairs & Maintenance	85,559	139,000	72,405	145,000	4.3%
Total Wastewater Treatment Plant	801,967	943,100	834,006	1,045,040	

590 Wastewater Fund

	Actual 9/30/2019	Budget 9/30/2020	Estimated 9/30/2020	Budget 9/30/2021	Increase or Decrease
OTHER OPERATING EXPENSES					
Depreciation	1,106,965	1,177,600	1,177,600	1,177,600	0.0%
In-Lieu Tax Payments	225,120	228,480	228,480	229,320	0.4%
Total Other Operating Expenses	1,332,085	1,406,080	1,406,080	1,406,920	
Total Operating Expenses	2,844,692	3,175,470	3,058,066	3,335,420	
OPERATING INCOME (LOSS)	571,047	249,530	428,334	150,980	
NON-OPERATING INCOME (EXPENSE)					
Investment Income (Loss)	53,110	35,000	40,000	35,000	0.0%
Rent	1,592	1,590	1,590	1,590	0.0%
Other Revenue	23,688	27,590	27,940	27,590	0.0%
Interest Expense	(150,670)	(139,800)	(139,800)	(127,920)	-8.5%
Total Non-Operating Income (Expense)	(72,280)	(75,620)	(70,270)	(63,740)	
NET INCOME (LOSS)	498,767	173,910	358,064	87,240	
CAPITAL CONTRIBUTIONS/GRANTS					
Grants	0	0	0	0	0.0%
Capital Contributions	0	0	0	0	0.0%
Total Capital Contributions/Grants	0	0	0	0	
CONTRIBUTIONS TO (FROM) OTHER FUNDS					
Contribution from General Fund	33,600	58,000	58,000	37,800	-34.8%
Contribution from Capital Reserve Fund	0	0	0	0	0.0%
Total Transfers	33,600	58,000	58,000	37,800	
CHANGE IN NET ASSETS	532,367	231,910	416,064	125,040	

591 Water Fund

	Actual 9/30/2019	Budget 9/30/2020	Estimated 9/30/2020	Budget 9/30/2021	Increase or Decrease
OPERATING INCOME					
Commodity Charges	747,431	791,200	750,000	790,000	-0.2%
Meters & Taps	8,366	5,000	20,000	5,000	0.0%
Customer Charges	828,975	844,600	890,000	930,000	10.1%
Disconnect / Reconnect Fees	6,880	7,000	7,000	7,000	0.0%
Total Operating Income	1,591,652	1,647,800	1,667,000	1,732,000	

OPERATING EXPENSES

GENERAL

Wages - Regular	108,188	86,700	110,000	112,200	29.4%
Wages - Overtime	18,004	6,900	12,000	7,040	2.0%
Benefits	52,346	66,000	84,010	77,160	16.9%
Training	3,166	3,000	3,300	3,000	0.0%
Office Expense	40,820	30,000	40,000	40,000	33.3%
Insurance & Audit	22,319	36,000	23,000	23,000	-36.1%
Miscellaneous	5,942	6,000	6,000	6,000	0.0%
Administrative Reimbursement	173,280	180,600	180,600	183,600	1.7%
Total General	424,065	415,200	458,910	452,000	

MATERIAL & MAINTENANCE

Well Material & Pumping	88,126	120,000	120,000	120,000	0.0%
Chemicals	17,094	35,000	35,000	35,000	0.0%
Professional Services	41,326	66,000	80,000	70,000	6.1%
Transportation	115,020	120,780	120,780	126,900	5.1%
Repairs & Maintenance	3,757	10,000	10,000	10,000	0.0%
Building Structure Maintenance	0	5,000	5,000	5,000	0.0%
Water Tank Maintenance	9,615	14,500	10,000	10,000	-31.0%
Fire Hydrants	22,186	20,000	25,000	25,000	25.0%
Distribution Maintenance	284,685	200,000	280,000	300,000	50.0%
Meter Maintenance	14,113	25,000	10,000	10,000	-60.0%
Meter Reading	0	2,000	0	0	-100.0%
Total Material & Maintenance	595,922	618,280	695,780	711,900	

591 Water Fund

	Actual 9/30/2019	Budget 9/30/2020	Estimated 9/30/2020	Budget 9/30/2021	Increase or Decrease
OTHER OPERATING EXPENSES					
Depreciation	416,728	360,000	420,000	434,000	20.6%
In-Lieu Tax Payments	104,640	104,160	104,160	105,360	1.2%
Total Other Operating Expenses	521,368	464,160	524,160	539,360	
Total Operating Expenses	1,541,355	1,497,640	1,678,850	1,703,260	
OPERATING INCOME (LOSS)	50,297	150,160	(11,850)	28,740	
NON-OPERATING INCOME (EXPENSE)					
Interest Income	20,891	12,000	20,000	20,000	66.7%
Rent	500	500	500	500	0.0%
Other Revenue	8,065	13,500	23,500	13,300	-1.5%
Interest Expense	(30,985)	(31,440)	(31,440)	(24,720)	-21.4%
Total Non-Operating Income (Expense)	(1,529)	(5,440)	12,560	9,080	
NET INCOME (LOSS)	48,768	144,720	710	37,820	
CAPITAL CONTRIBUTIONS/GRANTS					
Grants	0	0	0	0	0.0%
Capital Contributions	0	0	0	0	0.0%
Total Capital Contributions/Grants	0	0	0	0	
CHANGE IN NET ASSETS	48,768	144,720	710	37,820	

661 Motor Vehicle Fund

	Actual 9/30/2019	Budget 9/30/2020	Estimated 9/30/2020	Budget 9/30/2021	Increase or Decrease
REVENUE					
Equipment Rental	1,094,429	1,145,940	1,145,940	1,201,500	4.8%
Sale of Fixed Assets	67,400	25,000	67,400	25,000	0.0%
Miscellaneous Income	27,255	1,000	25,000	1,000	0.0%
Interest	25,488	15,000	15,000	15,000	0.0%
Total Revenue	1,214,572	1,186,940	1,253,340	1,242,500	
EXPENDITURES					
Wages - Regular	57,782	61,200	61,200	62,420	2.0%
Wages - Overtime	82	1,000	1,000	1,020	2.0%
Benefits	14,235	18,920	15,720	20,120	6.3%
Operating Supplies	21,689	22,000	22,000	22,000	0.0%
Lease Expense	21,060	21,060	21,060	21,060	0.0%
Repair Parts	60,983	65,000	65,000	65,000	0.0%
Fuel	145,965	150,000	150,000	150,000	0.0%
Printing & Publishing	0	1,000	1,100	1,000	0.0%
Insurance & Audit	46,226	43,000	43,000	43,000	0.0%
Repair & Maintenance Services	145,114	140,000	140,000	140,000	0.0%
Depreciation	557,203	540,480	540,480	540,480	0.0%
Interest Expense	11,897	12,000	12,000	12,000	0.0%
Administrative Reimbursement	30,240	33,720	33,720	33,960	0.7%
Total Expenditures	1,112,476	1,109,380	1,106,280	1,112,060	
NET INCOME OR (LOSS)	102,096	77,560	147,060	130,440	
FUND BALANCE	2,436,347	2,513,907	2,583,407	2,713,847	

677 Employee Benefit Fund

	Actual 9/30/2019	Budget 9/30/2020	Estimated 9/30/2020	Budget 9/30/2021	Increase or Decrease
REVENUE					
Employer Premiums - Active	1,312,120	1,250,000	1,231,000	1,250,000	0.0%
Employer Premiums - Retiree	512,952	600,000	600,000	600,000	0.0%
Employer 125 Plan Contributions	4,574	6,000	5,000	6,000	0.0%
Premium Contributions - Active	94,094	134,500	100,000	100,000	-25.7%
Premium Contributions - Retiree	115,486	120,000	120,000	120,000	0.0%
Employee 125 Plan Contributions	8,677	8,000	8,000	8,000	0.0%
Employee Voluntary Benefits	9,609	9,000	9,500	9,000	0.0%
Interest	3,772	5,000	4,000	4,000	-20.0%
Stop Loss Reimbursement	672,045	10,000	500,000	100,000	900.0%
Miscellaneous	76,755	50,500	60,500	60,500	19.8%
Total Revenue	2,810,084	2,193,000	2,638,000	2,257,500	
EXPENDITURES					
Dental & Vision Claims	96,387	95,000	95,000	95,000	0.0%
Flexible Spending Claims	9,833	9,000	9,000	9,000	0.0%
Retiree Insurance	748,448	720,000	760,000	770,000	6.9%
Employee Health Insurance	1,639,945	959,000	1,500,000	1,100,000	14.7%
Employee Life & Disability	47,948	45,000	55,000	46,000	2.2%
Employee Prescription	244,809	248,000	248,000	260,000	4.8%
Voluntary Benefits	9,493	9,000	9,000	9,500	5.6%
OPEB Contribution	0	0	0	0	0.0%
ACA Fees	783	2,000	1,000	1,000	-50.0%
Professional Services	15,979	25,000	25,000	25,000	0.0%
Miscellaneous	2,116	2,000	2,000	2,000	0.0%
Administrative Reimbursement	17,040	18,360	18,360	25,200	37.3%
Total Expenditures	2,832,781	2,132,360	2,722,360	2,342,700	
NET INCOME OR (LOSS)	(22,697)	60,640	(84,360)	(85,200)	
Contribution from Workers Comp Fund	0	0	50,000	50,000	
FUND BALANCE	80,058	140,698	45,698	10,498	

703 Workers Compensation Fund

	Actual 9/30/2019	Budget 9/30/2020	Estimated 9/30/2020	Budget 9/30/2021	Increase or Decrease
REVENUE					
Charges to Other Funds	151,235	135,000	135,000	150,000	11.1%
Interest	1,447	200	200	1,000	400.0%
Refunds & Rebates	0	0	0	0	0.0%
Total Revenue	152,682	135,200	135,200	151,000	
EXPENDITURES					
Claims Paid	0	0	0	0	0.0%
Professional Services	0	0	0	0	0.0%
State Admin Fee	0	0	0	0	0.0%
Insurance & Audit	140,516	145,000	145,000	145,000	0.0%
Administrative Reimbursement	1,200	1,200	1,200	1,200	0.0%
Total Expenditures	141,716	146,200	146,200	146,200	
NET INCOME OR (LOSS)	10,966	(11,000)	(11,000)	4,800	
Contribution to Employee Benefit Fund	0	0	(50,000)	(50,000)	
FUND BALANCE	282,691	271,691	221,691	176,491	

**CITY OF STURGIS
2020 - 2021
CURRENT UTILITY RATES**

CITY OF STURGIS
ELECTRIC DEPARTMENT
Rates effective for all billings beginning October 1

Current Rates

Customer Class	Energy Waste Reduction Surcharge	Service Charge	2020	
			Demand Charge per kW	Energy Charge per kWh
Residential Service - Rate A	\$0.00091 / kWh	\$ 16.50	\$ 0.96	\$ 0.09344
Residential Rural Service - Rate B	\$0.00091 / kWh	\$ 23.00	\$ 1.08	\$ 0.09870
General Service - Rate C	\$3.67 / meter	\$ 32.75	\$ 2.62	\$ 0.13394
Commerical & Industrial - Rate D	\$36.62/meter	\$ 120.00	\$ 17.75	\$ 0.06494
Commerical & Industrial - Rate D Time of Use	\$36.62/meter	\$ 161.00	\$ 8.25	
Energy - On Peak kWh				\$ 0.09031
Energy - Off Peak kWh				\$ 0.02847
Energy - Critical Peak kWh				\$ 0.20030
Primary Power Service - Rate PP	\$478.44/meter	\$ 280.00	\$ 18.25	\$ 0.05858
Primary Power Service - Rate PP Time of Use	\$478.44/meter	\$ 530.00	\$ 8.25	
Demand Charge per kW				
Energy - On Peak kWh				\$ 0.09031
Energy - Off Peak kWh				\$ 0.02847
Energy - Critical Peak kWh				\$ 0.20030
PCAF Base Included in Rates				\$ 0.0660
Projected Average PCAF				\$ 0.0031

The rates specified above shall include a Power Cost Adjustment Factor as detailed in Schedule PCAF-1

Security Lights	Cost per Month	Cost per Month
100 W High Pressure Sodium (HPS)		\$ 10.28
39 W LED Security Light		\$ 3.96
91 W LED Street Light		\$ 7.11
175 W Mercury (Obsolete)		\$ 13.73
250 W HPS - Wood Pole - OH Wiring		\$ 16.85
250 W HPS - Decorative Pole - UG Wiring		\$ 26.48
133 W LED Street Light		\$ 8.95
400 W Mercury - Wood Pole - OH Wiring		\$ 22.91
400 W Mercury - Decorative Pole - UG Wiring		\$ 35.89
250 W HPS / 2 lamps - Wood Pole		\$ 20.62
250 W HPS / 2 lamps - Decorative Pole		\$ 32.47

CITY OF STURGIS
WASTEWATER DEPARTMENT
Rates effective for all billings beginning October 1
Current Rates

	2019	2020
Commodity Charge per 1000 Gallons		
	\$ 5.15	\$ 5.15
Rate Increase	0.0%	0.0%
Meter Size and Classification	Customer Charge	
5/8 - Inside	\$ 18.00	\$ 18.00
3/4 - Inside	\$ 25.25	\$ 25.25
1 - Inside	\$ 37.25	\$ 37.25
1.5 - Inside	\$ 52.50	\$ 52.50
2 - Inside	\$ 107.00	\$ 107.00
3 - Inside	\$ 157.75	\$ 157.75
4 - Inside	\$ 226.00	\$ 226.00
6 - Inside	\$ 436.00	\$ 436.00
8 - Inside	\$ 710.00	\$ 710.00
Flat Charged - Inside	\$ 55.40	\$ 55.40
5/8 - Rural	\$ 23.50	\$ 23.50
3/4 - Rural	\$ 34.00	\$ 34.00
1 - Rural	\$ 52.50	\$ 52.50
1.5 - Rural	\$ 73.25	\$ 73.25
2 - Rural	\$ 148.00	\$ 148.00
3 - Rural	\$ 222.00	\$ 222.00
4 - Rural	\$ 319.75	\$ 319.75
6 - Rural	\$ 633.25	\$ 633.25
8 - Rural	\$ 1,040.25	\$ 1,040.25
Flat Charged - Rural	\$ 65.03	\$ 65.03

Surcharges for Wastewater in excess of Domestic Strength

Rates per Pound

BOD	\$ 0.93	\$ 0.93
Total Suspended Solids	\$ 0.59	\$ 0.59
Total Phosphorus	\$ 2.57	\$ 2.57
Nitrates	\$ 0.75	\$ 0.75

CITY OF STURGIS WATER DEPARTMENT

Rates effective for all billings beginning October 1

Current Rates

	2019	2020
Commodity Charge per 1000 Gallons		
0 - 50,000 Gallons - Inside	\$ 2.30	\$ 2.30
Over 50,000 Gallons - Inside	\$ 1.96	\$ 1.96
0 - 50,000 Gallons - Rural	\$ 4.60	\$ 4.60
Over 50,000 Gallons - Rural	\$ 3.92	\$ 3.92
Rate Increase	4.9%	4.9%
Meter Size and Classification	Customer Charge	
5/8 - Inside	\$ 12.00	\$ 13.25
3/4 - Inside	\$ 18.25	\$ 19.75
1 - Inside	\$ 29.75	\$ 32.50
1.5 - Inside	\$ 60.75	\$ 66.25
2 - Inside	\$ 97.75	\$ 106.50
3 - Inside	\$ 195.25	\$ 213.00
4 - Inside	\$ 301.75	\$ 329.00
6 - Inside	\$ 608.75	\$ 664.00
8 - Inside	\$ 927.25	\$ 1,011.50
Flat Charged - Inside	\$ 47.00	\$ 49.00
5/8 - Rural	\$ 12.00	\$ 13.25
3/4 - Rural	\$ 18.25	\$ 19.75
1 - Rural	\$ 29.75	\$ 32.50
1.5 - Rural	\$ 60.75	\$ 66.25
2 - Rural	\$ 97.75	\$ 106.50
3 - Rural	\$ 195.25	\$ 213.00
4 - Rural	\$ 301.75	\$ 329.00
6 - Rural	\$ 608.75	\$ 664.00
8 - Rural	\$ 927.25	\$ 1,011.50
Flat Charged - Rural	\$ 93.90	\$ 98.50

CITY OF STURGIS
2020 - 2021
CAPITAL AND EXTRAORDINARY EXPENSES

CITY OF STURGIS

CAPITAL AND EXTRAORDINARY EXPENSES

Fund/Location/Description	FYE 2021	FYE 2022	FYE 2023	FYE 2024	FYE 2025	FYE 2026
101 General	223,000	1,228,741	1,264,000	364,000	469,000	99,000
<i>Big Hill</i>	15,000					
Big Hill Gate Opener	15,000					
<i>City Hall</i>	15,000	30,000	15,000	15,000	15,000	15,000
Computer Equipment	15,000	15,000	15,000	15,000	15,000	15,000
Engineering Digital Copier/Scanner		15,000				
<i>Compost</i>	15,000					
Compost Site Gate Opener	15,000					
<i>Downtown</i>		280,000	170,000	265,000	250,000	
Parking Lots		280,000	170,000	265,000	250,000	
<i>Parks</i>	30,000	805,000	105,000	5,000	115,000	5,000
Spence Storage Barn	25,000					
Park Signs	5,000	5,000	5,000	5,000	5,000	5,000
Thurston Woods Bathrooms		200,000				
Spence Concession Stand Equipment					10,000	
Splash Park		500,000				
Shelters and Playgrounds		100,000	100,000		100,000	
<i>Police/Fire</i>	114,000	113,741	74,000	79,000	89,000	79,000
Heat and Air System	45,000					
Exterior Repair (to include Stucco & Doors)	25,000					
HVAC Controls	15,000					
SCBA	15,000	15,000	15,000	15,000	15,000	15,000
Turnout gear replacements	14,000	14,000	14,000	14,000	14,000	14,000
New Exterior Door PD/FD						50,000
Radio Tower Repair and Paint				25,000		
PD/FD Interior Painting		25,000				
Copy Machine					10,000	
Bathroom/Locker Update Basement			45,000			
In Car Computers		25,000				
Security Cameras					20,000	
Replace Truck exhaust ventilation		34,741				
Flooring - PD/FD Basement Flooring				25,000		
Keyless Entry Inside (12)					30,000	
<i>Storm Sewer</i>	34,000		900,000			
Drain Commission Special Assessment	34,000					
White Elephant Phase II			900,000			
201 Municipal Street	126,500	325,000		450,000		
Ivanhoe/Vinewood/E. Congress/Farwell	126,500					
N. Franks Avenue/E. Lafayette Intersection		325,000				
N. Franks Av Extension				450,000		
202 Major Street	200,000		200,000	150,000		
Street Improvements Resurfacing	200,000		200,000	150,000		
203 Local Street	449,000	100,000	400,000	550,000		
Street Improvements Resurfacing	449,000		400,000	450,000		
Street Improvements Surface Maintenance		100,000		100,000		
204 Street & Sidewalk Improvement	1,245,840	850,000	445,000	942,400		
W. Congress from Clay to S. Centerville	1,215,840					
Street Improvements Sidewalks	30,000	50,000		50,000		
E. Hatch from Prospect to Lakeview				892,400		
Main St.(Clay to George)			445,000			
St. Joseph from N. Centerville to Clay		800,000				

CITY OF STURGIS

CAPITAL AND EXTRAORDINARY EXPENSES

Fund/Location/Description	FYE 2021	FYE 2022	FYE 2023	FYE 2024	FYE 2025	FYE 2026
209 Cemetery	53,000	80,000		200,000		
Cemetery	53,000	80,000		200,000		
Cemetery Trees (forester)	33,000					
Foundation Ribbons-Oak Lawn	20,000	30,000				
Barn @ Memorial Gardens Location				200,000		
Oak Lawn Office (Sexton's House) - demolish		50,000				
231 Airport	99,500	185,400	106,400	120,000	262,500	403,600
Airport	99,500	185,400	106,400	120,000	262,500	403,600
Tree Removal	54,000	54,000	54,000			
Terminal Building Bathroom Rehab	25,500					
Lighting Conversion	20,000					
Conduct Airport Layout Plan (ALP) Update					12,500	
Rehabilitate Sturgis Aviation Road/Parking Lot		80,000				
Fuel Master				30,000		
Extend Taxiway D Design/Construction						3,600
Fuel Tanks - Remove & Replace					250,000	
Rehab Taxilanes 5 & 6		1,400	17,400			
HVAC for Terminal Building			35,000			
6 Unit T-Hangar Construction						400,000
Demo of 6 Unit T-Hangar		50,000				
Rehab 1 Airport Rd and Parking Lot				90,000		
261 Sturges-Young Center for the Arts	277,300	396,540	397,000	210,000	18,000	10,000
Bathrooms - Upstairs	165,500					
Carpeting - Auditorium	34,000					
Chairs - stackable 600 chairs (300/yr)	22,800	24,000				
Front Entrance Improvements-Doors etc.	20,000					
Asbestos Abatement/Replace Insulation	10,000	10,000	10,000	10,000		
Coatroom/Concession Renovation	10,000					
Handicap Entrance Ramp	10,000					
Presentation Podium	5,000					
Reverse Osmosis System (Combi/Pop)					8,000	
Tables 60" round 50		14,000				
Orchestra Pit Cover				30,000		
Projection			100,000			
Fire Alarm System Upgrades				100,000		
Sign - Marquis or Replace Existing		30,000				
Bandroom Renovation			50,000			
Lower Level Renovations		100,000				
Audio Visual Equipment/Projection		30,000	30,000			
Bathrooms - Downstairs		150,000				
Repairs (paint, stage, theater)			100,000			
West St. Entrance/Hallway		20,000				
Security Cameras/Radios			10,000			
Balcony Improvements-handrails/bumpers					10,000	
Tables 36 x 36 square 35		8,100				
Kitchen Equipment Upgrade			37,000	50,000		
Tables 8ft long 45		10,440				
Kitchen Floor, Ceiling, Wall			30,000			
Landscape Improvements			30,000	20,000		
HVAC & Controls						10,000

CITY OF STURGIS CAPITAL AND EXTRAORDINARY EXPENSES

Fund/Location/Description	FYE 2021	FYE 2022	FYE 2023	FYE 2024	FYE 2025	FYE 2026
265 Doyle	223,000	253,500	125,000	40,000	199,000	
Locker Room Renovation	75,000	75,000				
Boiler	35,000					
HVAC Control	30,000					
Reception Area	16,000					
Restrooms Partitions	15,000	15,000				
Weight Room Equipment	12,000			40,000		
Misc Fitness Equipment	10,000					
Software Upgrade	10,000					
Security Cameras	7,000					
Carpeting/Flooring	7,000	7,500				
Furnaces/Air Conditioner	6,000	6,000				
Louvers			15,000			
Circuit Room Equipment			40,000			
Roof Replacement - seal windows and roof					130,000	
Cardio Equipment		50,000			50,000	
Lighting Upgrades		70,000	70,000			
Air Handling Units					19,000	
Insulation Batting on Upper Level		30,000				
582 Electric	4,585,000	8,575,000	2,503,800	3,797,300	1,770,000	1,390,000
<i>City Hall</i>			85,000	300,000		110,000
City Hall Remodeling				300,000		
City Hall Exterior - 10 year rehabilitation			85,000			
City Hall / Library Elevator						110,000
<i>Information Technology</i>	110,000	70,000	60,000	30,000	30,000	30,000
Technology Work Plan (PSE)	45,000					
GIS Server to Replace Hosted	35,000					
VoIP Replacement	20,000					
Firewall	10,000					
File Server		30,000		30,000	30,000	30,000
VM host server			60,000			
Backup arrays		40,000				
<i>PSUB</i>		2,825,000				
PSUB - Phase II - Administration Building		2,500,000				
PSUB - Cold Storage Building		100,000				
PSUB - Generator		225,000				
<i>Utility Electric Diesel</i>	150,000					
SCADA - Complete Replacement	150,000					
<i>Utility Electric Distribution</i>	1,090,000	1,200,000	825,000	850,000	875,000	900,000
System Replacement	775,000	800,000	825,000	850,000	875,000	900,000
Parking Lot/Streetscapes/UG etc.	150,000	150,000				
Sturgis Hospital Auto Transfer Switch	100,000					
System Study - 10 Year Plan (PSE)	65,000					
Integrated Voice Response Sys (IVR) & OMS		150,000				
Pole Mounted VCR - RWE interconnection		100,000				
<i>Utility Electric GIS</i>		15,000			15,000	
Aerial Photography (Every three years)		15,000			15,000	

CITY OF STURGIS

CAPITAL AND EXTRAORDINARY EXPENSES

Fund/Location/Description	FYE 2021	FYE 2022	FYE 2023	FYE 2024	FYE 2025	FYE 2026
582 Electric (continued)						
<i>Utility Electric Hydro</i>	775,000	1,215,000	65,000	67,300	500,000	
IDF Passage -Fuse Plug and Drain	500,000	500,000				
Powerhouse A Exterior Restoration	100,000					
HCMS Recommended Projects	100,000	100,000				
Recreation Improvements (FERC License)	75,000	75,000				
FERC Part 12 D Inspection			65,000			
21482 Dam Rd House Renovate for rental		40,000				
Upstream FERC Improvements		500,000				
Downstream Boat Launch				67,300		
Oxbow Restoration					500,000	
<i>Utility Electric Street Lights</i>	15,000	100,000	100,000	100,000	100,000	100,000
North Street Festoon	15,000					
Annual System Replacement		100,000	100,000	100,000	100,000	100,000
<i>Utility Electric Substation</i>	445,000	1,150,000	1,368,800	2,200,000		
Central Substation Switchgear	250,000					
69 kV Relay Upgrade	195,000					
R-MAG VCBs Franks Substation			118,800			
Central 69 kV Isolation Switch/Breaker			250,000			
Ross RTAC Upgrade		150,000				
Rural Substation		1,000,000	1,000,000			
Southeast S&C Circuit Switchers				200,000		
"North Central" Substation Construction				2,000,000		
<i>Utility Electric Transmission</i>	2,000,000	2,000,000		250,000	250,000	250,000
Rural Transmission Line	2,000,000	2,000,000				
Replace conductors and Insulators (138 kV)				250,000	250,000	250,000

CITY OF STURGIS

CAPITAL AND EXTRAORDINARY EXPENSES

Fund/Location/Description	FYE 2021	FYE 2022	FYE 2023	FYE 2024	FYE 2025	FYE 2026
590 Wastewater	1,118,630	774,230	1,539,775	5,762,640	463,700	822,040
Collection System Rehabilitation/Streets	317,000	212,000	862,000	320,000	320,000	320,000
Alternative BIOSOLIDS Strategy	250,000			5,000,000		
Rebuild Primary Clarifier No. 1	169,000					
MCC Replacement (Chemical Building)	100,000					
VFD Drives - Upgrades (MLP & NTLP)	96,500					
Replace MLSS Backup Pumps ('72) (3)	87,920					
Rehab 24' TF Recirc line & Manholes (2)	27,830					
Nitrification Tower - Distributor Overhaul	26,280					
Replace FINAL Clarifier #1-Actuated Valves	23,100					
Asphalt overlay	21,000					
Coating and Valve Replacement - LS				272,000		
Headwork's Equipment Rebuild					91,200	
Intermediate Clarifier #1 internal rebuild			250,000			
Chemical Building Lower Roof Replacement				30,000		
MCC Replacement (Control/Digester Building)			152,600			
Electrical Improvements - LS						408,800
MCC Replacement (Blower Building)			35,000			
Replace IC Screw Pump & Reducer		302,500				
Replace Make Up Air Units (4)						93,240
Replace Primary Sludge Pump No. 1			20,300			
Select LS Telemetry & Controls Replacement				50,000		
Service Water Line Upgrade				90,640		
Blower Building Roof Replacement ('86)					52,500	
Trickling Filter #1 - Overhaul		30,030				
Trickling Filter #2 - Overhaul			31,500			
Building Rehabilitation		35,700				
Rebuild Primary Clarifier No. 2			188,375			
Rebuild Primary Clarifier No. 3		194,000				
591 Water	1,090,000	1,403,000	372,000	650,000	250,000	30,000
W. Congress from Clay to S. Centerville	450,000					
Lead Service Line Replacement	400,000	250,000	250,000	250,000	250,000	
Water Tower Painting Exterior	200,000					
Generator Power from Well #7 to Well #6	40,000					
Valve Turning Tool Hydraulic						30,000
Main St. (Clay to George)			72,000			
Water Tower Interior Painting		200,000				
Extend to State Line		503,000				
Watermain-Pioneer Av.			50,000			
E. Hatch from Prospect to Lakeview				400,000		
St. Joseph from N. Centerville to Clay		450,000				

Motor Vehicle Fund

Capital Outlay in Fiscal Year 2020-2021

Department	Vehicle Description	Budgeted Purchase Price
VEHICLE PURCHASES		
City Hall-Community Development	1/2 ton 4x4 Pickup	24,000
City Hall-Facilities	1/2 ton 4x4 Pickup	24,000
DPS	Freightliner Dump Truck (Approved 5/27/20)	247,956
Electric-Diesel	1/2 ton 4x4 Pickup	24,000
Police	Patrol Vehicle - Durango	31,000
Police	Admin Vehicle	31,000
WWTP	3/4 ton 4x4 Pickup with Plow	35,200
WWTP	Utility Golf Cart	8,000
Total Vehicle Purchases		425,156
EQUIPMENT PURCHASES		
Cemetery	Backhoe	97,000
DPS	Backhoe	135,000
DPS	Sewer Jetter (Carryover)	54,080
DPS	Fork Lift	40,000
Electric	Skid Steer	58,500
Electric	Mini Excavator (Carryover)	50,000
Motor Vehicle	Mobil Column Lifts (Carryover)	60,000
Parks	Mower Zero Turn	11,200
Total Equipment Purchases		505,780
LEASE PAYMENT OBLIGATION		
Fire	Pumper/ Rescue 711	37,932
Fire	Pumper/ Rescue 721	36,780
Total Lease Payment Obligation		74,712
TOTAL VEHICLES AND LEASE PAYMENTS		1,005,648

**CITY OF STURGIS
2020 - 2021
FEE SCHEDULE**

City of Sturgis Fee Schedule 2020-2021

Airport

Airport Use Fees

Engaging in Aircraft Maintenance	\$600.00 per year
Aircraft Sales	\$600.00 per year
Airplane or Heli Rides/Parachute Jumps/etc. (non-special event)	\$600.00 per year
Aircraft Parts & Equipment Sales	\$600.00 per year
Aircraft Radio & Electronics Sales/Services	\$600.00 per year
Flight Charter Operations	\$600.00 per year
T-Hangar Rental (by private owner, aircraft only)	\$600.00 per year

Ground Power Unit

Jump Start	\$50.00 per use
Extended Use	\$50.00 per hour

Hangar Rental

T-Hangar Rental - Ten Unit	\$150.00 per month / \$1,500.00 per year
T-Hangar Rental - Six Unit	\$100.00 per month / \$1,000.00 per year
Transient T-Hangar Rental	\$15.00 per night /six unit \$25.00 per night/ten unit

Land Lease Rent for Hangars

January 1st, 2017 till December 31st, 2031	\$0.09 per square foot
January 1st, 2032 till December 31st, 2046	\$0.12 per square foot

Building / Housing

Building Permit

\$0 - \$1,000 Building	\$20.00
\$1,001 - \$5,000 Building	\$30.00
\$5,001 - \$10,000 Building	\$65.00 + \$10.00 per each additional \$1,000
\$10,001 - \$100,000 Building	\$130.00 + \$7.00 per each additional \$1,000
\$100,001 and Higher	\$910.00 + \$4.00 per each additional \$1,000

City of Sturgis Fee Schedule 2020-2021

Building / Housing (continued)

Plan Review

\$0 - \$10,000 Building	\$25.00
\$10,001 - \$100,000 Building	\$45.00 + \$3.00 per each additional \$1,000
\$100,001 and Higher	\$315.00 + \$1.50 per each additional \$1,000

Rental Fees

	Units 1 to 4	Units 5+
Rental Registration Fee	\$20.00 per unit	\$15.00 per unit
Rental Inspection	\$50.00 per unit	\$45.00 per unit

Other Fees

Construction Board of Appeals	\$100.00
Additional Inspection Fee	\$100.00

Cemetery Department

Lots

	Full Rate	Resident Rate
Oak Lawn	\$855.00	\$684.00
Memorial Gardens	\$788.00	\$630.00
Cremation Section	\$411.00	\$329.00
Babyland	\$299.00	\$239.00

Grave Opening

	Full Rate	Resident Rate
Weekday	\$631.00	\$505.00
Saturday	\$773.00	\$618.00
Disinterment	\$1,547.00	\$1,238.00

Cremation Opening

	Full Rate	Resident Rate
Weekday	\$210.00	\$168.00
Saturday	\$422.00	\$338.00
Weekday with Vault	\$338.00	\$270.00
Saturday with Vault	\$473.00	\$378.00
Disinterment (cremation)	\$238.00	\$190.00
Disinterment with Vault (cremation)	\$421.00	\$337.00

City of Sturgis Fee Schedule 2020-2021

Cemetery Department (continued)		
Baby Burial	Full Rate	Resident Rate
Interment	\$210.00	\$168.00
Saturday Interment	\$263.00	\$210.00
Disinterment	\$365.00	\$292.00
Foundations		
Markers	\$0.32 per top sq. in.	
Monuments	\$0.37 per top sq. in.	
Mausoleum (Oaklawn and Memorial Gardens)	Full Rate	Resident Rate
Crypt	\$2,531.00	\$2,025.00
Interment	\$112.00	\$90.00
Lettering	\$394.00	\$394.00
Disinterment	\$281.00	\$225.00
Columbarium (Oaklawn and Memorial Gardens)	Full Rate	Resident Rate
Single / Double Niche	\$1,631.00	\$1,305.00
Interment for One (1)	\$69.00	\$55.00
Interment for Two (2)	\$141.00	\$113.00
Disinterment	\$141.00	\$113.00
Other Fees	Full Rate	Resident Rate
Overtime Services	\$130.00 per hour	
Deed Duplicate	\$21.00	\$21.00
Transfer Deed	\$79.00	\$79.00

City of Sturgis Fee Schedule 2020-2021

Clerk / Treasurer

NSF Check	\$25.00
Marriage by the Mayor	\$50.00
Photocopies	\$1.00 + \$0.25 per additional page
Notary Services (Non-City Business)	\$5.00
Compost Site Pass (Non-City)	\$35.00
Temporary Business License - Annual	\$50.00
Temporary Business License - One Day	\$25.00
Mobile Vending Unit License - Annual	\$200.00
Mobile Vending Unit License - One Day	\$25.00
Solicitor and Peddler Background Check	City Cost
Mobile Vending Unit Layout Plan - Use of Certified MVU Site	\$0.00
Mobile Vending Unit Layout Plan - Multiple Use Site Plan	\$125.00 per Vendor
Mobile Vending Unit Layout Plan - One-Time Site Plan	\$25.00 per site plan, per occurrence
Precious Metals Permit	\$10.00
Pawn Broker Permit	\$25.00
Taxi Cab Permit	\$25.00
FOIA Request (+ Other Costs)	Clerical time + \$.10 for each page

Doyle Community Center

One Year Memberships

Full Service Family	\$1,159.00
Full Service Adult	\$773.00
Family	\$695.00
Adult	\$464.00
Senior Couple	\$487.00
Senior Individual	\$325.00
Senior Walking Individual	\$166.00
Senior Walking Couple	\$249.00
Student (High School or College)	\$335.00
Track Only	\$237.00

City of Sturgis Fee Schedule 2020-2021

Doyle Community Center (continued)

Six Month Memberships

Full Service Family	\$811.00
Full Service Adult	\$541.00
Family	\$487.00
Adult	\$325.00
Senior Walking Individual	\$116.00
Senior Walking Couple	\$174.00
Student (High School or College)	\$235.00
Track Only	\$166.00

Three Month

Full Service Family	\$464.00
Full Service Adult	\$309.00
Family	\$278.00
Adult	\$186.00
Senior Couple	\$195.00
Senior Individual	\$130.00
Student (High School or College)	\$134.00
Track Only	\$95.00

Engineering

Right of Way Permit	None
Street Cutting Permit	\$50.00
Plan Copies - 6 sq ft or less per sheet	\$5.00 / sheet
Plan Copies - greater than 6 sq ft per sheet	\$1.00 / sq ft
1946 Aerials	\$1.00 / page

Events

Non-Profit (501c3) Event Requests for City Support	\$1,000.00 in non-overtime labor waived
Event Fees for Equipment Usage	\$50.00 per item used + \$100.00 Refundable Deposit
Event Labor Fees	Average per-hour wage
Event Fees for Use of Utilities	\$10.00 per utility

City of Sturgis Fee Schedule 2020-2021

Fire Department

Fire Report	\$7.00
Videotape	\$12.00 + cost of tape
Hazmat Labor & Benefits	Time & Material
Hazmat On-Call	\$10.00 per hour
Hazmat Equipment Charge	Time & Material
Hazmat Environmental Clean-Up Service	Clean-up cost + 10%
Property Inspection (First Time)	N/A
Second Inspection	N/A
Third Inspection	N/A
Fourth Inspection	N/A
Hydrant Test	N/A
False Alarm (First & Second)	N/A
False Alarm (Three or more times)	\$50.00
Structure Fire Costs	N/A
Auto Fire Costs	N/A
SCBA/SCUBA Air Fill	\$10.00
FOIA Request (+ Other Costs)	Clerical time + \$.10 for each page

Geographic Information System (GIS)

Zoning Map	\$15.00
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Aerial Photographs

8.5" X 11"	\$5.00
11" X 17"	\$10.00
18" X 24"	\$15.00
24" X 36"	\$25.00
36" X 48"	\$40.00
Color Aerial Photo (Per Section - Digital Copy)	\$25.00
Black & White Aerial (Per Section - Digital Copy)	\$10.00

City of Sturgis Fee Schedule 2020-2021

GIS (continued)

Custom Mapping

Hourly Rate	\$50.00 per hour
Minimum Charge	\$25.00

Parks Department

Shelter/Pavilion Reservation	\$40.00
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Franks Park Usage Fees (not required if Pay for Play)	Non-Residents	City Residents
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Use of Fields (0-4 hours)		
First Two (2) Fields (each)	\$60.00	\$40.00
Additional Fields (each)	\$30.00	\$20.00
Use of Fields (more than 4 hours): Additional Cost per Field		\$10.00
Event Rate: Use of all Fields, All Day	\$300.00	\$200.00
Security / Cleaning Deposit (refundable)		\$100.00

Planning / Zoning

Temporary Structure	\$75.00
Special Land Use Request	\$150.00
Class A Non-Conforming Use	\$75.00
Lot Combination	\$75.00
Land Division	\$150.00
Boundary Line Adjustment	\$150.00
Rezoning	\$400.00
Zoning Variance Request	\$150.00
Commercial/Industrial Site Plan Review	\$500.00
Major Site Plan Revision	\$500.00
Minor Site Plan Revision	\$175.00

Medical Marihuana

Application Fee	\$5,000.00
Renewal License Fee	\$5,000.00
Initial Review Fee	\$500.00

City of Sturgis Fee Schedule 2020-2021

Police Department

Animal Pickup	\$28.00
Accident/Incident Report	\$7.00
Photos (Per Disk)	\$10.00
Local Records Check	\$11.00
Notary Service (Non-City Business)	\$5.00
Funeral Escort	\$65.00
Money Escort	\$31.00
Other Police Escort	\$65.00
Twenty-Four Hour Liquor License	\$25.00
Liquor License (New or Transfer)	\$110.00
Vehicle Inspection (New or Used)	\$8.00
Abandoned Vehicle	\$30.00
Arrest (Without Accident/Without Blood Test)	\$120.00
Arrest (With Accident/Without Blood Test)	\$145.00
Arrest (Without Accident/With Blood Test)	\$200.00
Arrest (With Accident/With Blood Test)	\$255.00
False Alarm (Four or More Per Year)	\$35.00
Bicycle License	\$1.00
Vehicle Impound Administration Fee	\$30.00
Copy of Fingerprints	\$15.00
Fingerprint Processing	\$64.50
Precious Metals	\$50.00
Preliminary Breath Test (Court Ordered)	\$7.00
Warrant Processing Fee	\$10.00
Bicycle Impound per Day (Min.-5 Days/Max.-30 Days)	\$1.00
FOIA Request (+ Other Costs)	Clerical time + \$.10 for each page

City of Sturgis Fee Schedule 2020-2021

Recreation

Pay for Play

Pay for Play Fee (Per Person)	\$10.00
Non-Resident Fee (Additional Per Non-Resident)	\$5.00

Sturges-Young Center for the Arts

Civic Center

Meeting Room	\$15 per hour
Beck Ballroom	\$30.00

Auditorium

Young Auditorium	\$50 per hour
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Utilities - Electric Department

Administrative Fee for Payments Received within 15 Hours of Scheduled Disconnection for Non-Payment or NSF at the Meter	\$25.00
Connection - New Account	N/A
Connection - Existing Account (Regular Hours)	\$20.00
Connection - Commercial/Industrial	\$300.00
Disconnect - Regular Hours at the Meter	\$20.00
Disconnect - Non-Payment or NSF at the Meter	\$60.00
Disconnect - At the Pole, Transformer, etc.	\$150.00
Reconnect - At the Pole, Transformer, etc.	\$300.00
Deposit - Residential	\$100.00
Deposit - Commercial/Industrial	Three (3) times the estimated monthly usage
Delivery of Final Notice	\$15.00
DTA Opt-out Enrollment Fee	\$135.00
DTA Opt-out monthly fee for reading and processing bills	\$30.00
Joint Use Fee - Pole Attachment - Telecom	\$10.76 per year per attachment
Joint Use Fee - Pole Attachment - Cable	\$10.78 per year per attachment
Joint Use fee - Conduit Use	\$0.56 per year per foot per cable
Late Payment Fee on Unpaid Balance	2% per month
Meter Testing Fee	\$50.00
NSF Fee	\$25.00
Pole Setting Fee for Security Lights	\$150.00
Service Tampering Fee	\$150 plus applicable charges
Temporary Service	\$150.00

City of Sturgis Fee Schedule 2020-2021

Utilities - Wastewater

Tap Fees:

Sewer Tap (4-Inch Pipe)	\$1,300.00
Sewer Tap (6-Inch Pipe)	\$1,350.00

Connection Fees* (New and Added Services):

*see utility terms & conditions for details

5/8" Meter (not available for new construction)	\$390.00
3/4" Meter	\$562.00
1" Meter	\$998.00
1 1/2" Meter (meter size no longer available)	\$2,246.00
2" Meter	\$3,994.00
3" Meter	\$8,986.00
4" Meter	\$15,974.00
6" Meter	\$35,942.00
8" Meter	\$63,898.00
10" Meter	\$99,840.00
12" Meter	\$143,770.00

Miscellaneous Fees:

Sewer Connection Inspection	\$25.00
Sewer Cleaning	Time & Materials + \$250 Min.
Wastewater Discharge Permit (Application Fee)	\$25.00
Wastewater Discharge Permit: Food Establishment	\$150.00
Wastewater Discharge Permit: Industrial	\$200.00
Wastewater Discharge Permit Renewal	\$80.00
Annual Inspection & Review	\$120.00
Notice of Violation	\$60.00
Notice of Non-Compliance	\$133.00
Consent Order	\$300.00 + Applicable Charges
City Sampling	\$40.00 per hour

Laboratory Test Fees:

Administer Outside Tests	\$40.00
Phosphate	\$50.00
Suspended Solids	\$16.00
pH Test	\$5.00
BOD	\$31.00

City of Sturgis Fee Schedule 2020-2021

Utilities - Water

3/4" Water Service Tap	\$800.00
1" Water Service Tap	\$850.00
2" Water Service Tap	Time & Materials + inspection fee
4" Water Service Tap	Time & Materials + inspection fee
6" Water Service Tap	Time & Materials + inspection fee
8" Water Service Tap	Time & Materials + inspection fee

Connection Fees* (New and Added Services):

*see utility terms & conditions for details

5/8" Meter (not available for new construction)	\$397.00
3/4" Meter	\$572.00
1" Meter	\$1,016.00
1 1/2" Meter (meter size no longer available)	\$2,287.00
2" Meter	\$4,065.00
3" Meter	\$9,147.00
4" Meter	\$16,261.00
6" Meter	\$36,588.00
8" Meter	\$65,044.00

Meter Service Charge:

5/8" Meter	N/A
3/4" Meter	\$230.00
1" Meter	\$340.00
2" Compound Meter	\$1,800.00
Over 2" Meters	Varies with meter size

Other Fees:

Water Service/Meter Tampering Fee	\$150.00
Water Connection Inspection	Included in tap fee
Re-Inspection	None
Hydrant Use	\$25.00 + metered volume
Water Service Turn ON - Customer Requested	\$15.00
Water Service Turn OFF - Customer Requested	\$25.00
Water Service Turn OFF - Non-Payment	\$45.00
Water Surcharge for Turn ON & OFF - November 1 to April 15th	\$40.00
Water Service Valve Location	\$20.00
Appointment No-Show	\$20.00
High Bill Service Call	None